

Parific Hizen

National Publication of the Japanese American Citizens League

A new Japanese American astronaut-p. 3

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2 Coral Circle, Suite 204, Monterey Park, CA 91755

(213) 725-0083

May 17-June 6, 1996

Accused killer of Vietnamese gets hate crime charge

Gunnar Lindberg, accused of stabbing to death a Vietnamese American in Tustin, Calif., on Jan. 28, will stand trial for a hate crime as well as special circumstance robbery and the use of a knife, according to the Orange County District Attorney's office. The 21-year-old defendant was scheduled to be arraigned on May 14 with the added hate crime special circumstance, which means he may face the death penalty upon conviction. The victim was 24-year-old Thien Minh Ly, a UCLA graduate.

Evidence of Lindberg's bragging about killing a "jap" in a letter, and his membership in a white supremacist group, was brought forth in a May 1 hearing by the District Attorney's office, and may have led to the added hate crime charge.

Lindberg admitted writing the letter but denied involvement in the killing of Ly.

Also charged in the killing was Domenic Christopher, who was 17 at the time of the crime but who will be tried as an adult.

JACL, Vietnamese community to monitor trial

Representatives of the Japanese American Citizens League (JACL) and Orange County Vietnamese community officials met with Orange County District Attorney's Office representatives on May 9 to discuss prosecution efforts against two alleged white supremacists accused of murdering former UCLA Vietnamese American student leader Thien Minh Ly.

Accused murderer and white supremacist Gunner Lindberg allegedly recounted the brutal stabbing in a graphic letter to a friend, beginning with the statement: "Oh, I killed a jap a while ago." During Lindberg's preliminary hearing on May 1, 1996, a Tustin police officer testified that white supremacist materials were found in an apartment Lindberg shared with co-defendant Domenic Christopher, including a poster celebrating the assassination of the Rev. Martin Luther King. The officer also testified that Lindberg was the leader of a white supremacist group called the Insane Criminal Posse.

"The Japanese American community, as well as all Americans, should be gravely concerned about the Ly case," said Al Muratsuchi, JACL Pacific Southwest regional director. "We need to clearly monitor racially-motivated crimes, particularly those committed by organized white supremacists. We need to make sure that the police, prosecutors, elected officials, and the media properly recognize and respond to the growing problem of hate violence and organized racism."

The Human Relations Commission reported 19 hate crimes involving Orange County Asian Americans in 1995, up from 11 cases in 1994. Among all target groups, 175 hate crimes were reported in Orange County last year. The reports indicate that white supremacists were responsible for 102 of the 175 reported incidents.

Victims of hate crimes should report incidents to the local police, human relations commissions, and the U.S. Department of Justice. Information: JACL, 213/ 626-4471.

he candidates



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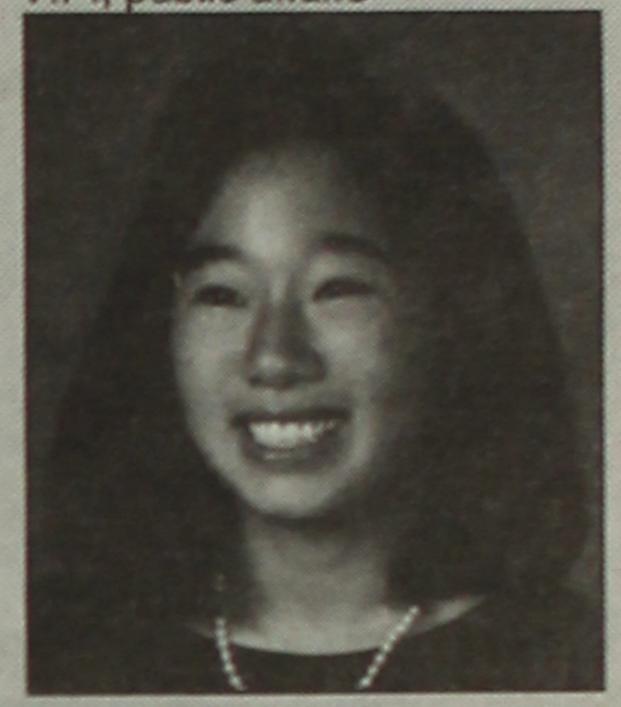
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HIROMI UEHA



Youth/Student Council chair



NICOLE INOUYE Youth/Student representative

Running for JACL offices

The individuals pictured submitted their candidacy for JACL offices for the 1997-98 biennium. Each candidate's biographical information is presented here. Next week, Pacific Citizen will publish candidates' platform statements.

One candidate is running for each of the eight elected offices. According to the JACL Constitution and Bylaws, candidates may be nominated from the floor during the convention.

PRESIDENT: Helen Kawagoe

JACL AFFILIATION:

-Chapter: Gardena Valley -1000 Club member since 1968, board member since 1969; chapter vice president, multiple terms; president, 1970, 1971, 1975.

-District: PSW governor, 1971-73; initiated first Tri-District Conference, Fresno, Calif., 1973; Title II Ad Hoc Committee; parliamentarian, 1995.

-National JACL: vice president, public affairs, 1974-76; keynote speaker, Intermountain District Council, 1974; credentials chair, 1976-84; Elections Practices Procedures and Rules Ad Hoc Committee, 1987-88; convention parliamentarian,

ACTIVITIES: member, International Institute of Municipal Clerks; National League of Cities, League of California Cities; International Center on Election Law and Administration; Archival Information Clearinghouse Project Conference; Roosevelt Center for American Policy Studies; Asian Pacific American Women's Leadership Institute; South Bay Keiro Development Fund Drive; Leadership Education for Asian Pacifics; Gardena Valley Japanese Cultural Institute; CSU, Dominguez Hills, President's Ambassador Club; Los Angeles County Consumer Affairs Commission, Coast Community Mental Health Board of Governors; Carson Chamber of Commerce; Carson Women's Club/Keystone Women's Club; United Way Region III; American Heart Association; 1984 Los Angeles Olympics Organizing Committee.

BORN: Pasadena, Calif. RESIDENCE: Carson, Calif. **EDUCATION:** Self-educated

JOB: City Clerk, Carson, Calif., March, 1974 to present. Performs statutory duties and non-statutory duties such as answering public inquiries, records management, receiving bids and bonds; publishing and/or posting public hearing notices and maintaining the Municipal Code; secretary to Carson Redevelopment Agency; Secreary to Carson Public Financing Authority; oversees and administrates duties of the City Clerk's office; prepares departmental budget, lends supervisory support; prepares necessary documents for public hearings; maintains city files, updates Municipal Code; chief election officer for the conduct of municipal elections.

V.P. GENERAL OPERATIONS: Richard Uno

JACL AFFILIATIONS: member, Florin Chapter since 1988-district counsel representative, 1986; president, 1988; 1000 Club chair, 1989-93; legal counsel, 1996; JACL/OCA Leadership Conference attendee, 1996

BORN: Greeley, Colo. RESIDENCE: Sacramento, Calif.

EDUCATION: B.A., history, UC, Davis; J.D.,

Hastings College of Law.

JOB: Private law practice since 1983, emphasis on business transactions, business litigation, estate planning and probate.

HONORS: Appointed delegate to White House Conference on Small Business by Congressman Robert Matsui; 1990 Voluntary Legal Services Award; 1993 Sacramento County Human Rights and Fair Housing Award.

ACTIVITIES: Founding member, Sacramento Asian Pacific Chamber of Commerce; Asian Bar

Association of Sacramento; Sacramento Valley Rice Festival board member, Sacramento Aquarium Committee board member; counselor, Boy Scouts of America; volunteer, Nihonmachi Legal Outreach.

SECRETARY/TREASURER:

David K. Hayashi

JACL AFFILIATION: Twin Cities Chapter board member: governor, Midwest District, chair, Governor's Caucus; member JACL Personnel Committee, National JACL Ad Hoc Budget Committee, National JACL Audit Committee.

BORN: Sacramento, Calif. RESIDENCE: Minneapolis, Minn.

EDUCATION: Business degree with emphasis in accounting, Carlson School of Management, University of Minnesota.

JOB: Manager, Corporate Accounting Operations, Finance Department, American Express Financial Advisors Inc. Experience in investment accounting, business analysis, management development training.

ACTIVITIES: treasurer, Asian American Renaissance, 1993 to present; finance director, Theater Mu, 1994 to present; President's Minority Advisory Board, University of Minnesota, 1995 to present; Community Advisory Board, Walter Art Center, 1993 to present.

HONORS: Outstanding Community Service Award, State Council on Asian Pacific Minnesota's.; panelist in "East Meets West" local cable show on immigration reform.

V.P., PUBLIC AFFAIRS: Lori Fujimoto

JACL AFFILIATION: Sacramento Chapter Executive Board-chair, Sacramento JACL Endowment Fund Board of Trustees, 1996 to present; vice

See CANDIDATES/page 8

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JACL calendar

Eastern

WASHINGTON D.C.

Sun., May 26-48th annual JACL Memorial Day Service, 10 a.m., Arlington National Cemetery, Columbarium Ceremonial Courtyard, Turner Kobayashi, chair. NOTE-10:15 a.m., David Burge, director, National Center for Veterans, speaker; gravesite visitations from 10:45 a.m.; Burge and Pat Okura, wreath presentation 11:50 a.m. at Tomb of the Unknowns.

Sun., June 9-Annual JACL picnic, noon-5 p.m., Cabin John Regional Park on Tuckerman Lane near Westlake Drive.

NCal-WN-Pacific

DISTRICT COUNCIL

Fri., May 31-Deadline: "Give Me Five!" donations to National JACL, c/o Fred Okimoto, 1580 Franquette Dr., Yuba City, CA 95991.

JAPAN-TOKYO

Chapter Board on the first Tuesdays unless it falls on the 1st or the 2nd day, Union Church, info: Ted Shigeno, 0468-76-2431.

SAN JOSE

Chapter Board on 2nd Fridays; '96 Convention Committee on 3rd Tuesdays, info: 408/295-1250.

SAN MATEO

Tue., June 11-Community Center

Senior Program: Puccini's La Boheme at Orpheum Theater matinee. (San Francisco War Memorial Opera House under retrofit repair.) Tickets, details at

JACL, 415/343-2793. STOCKTON

Chapter Board on 2nd Tuesdays, 7:30 p.m., Union Bank, info: Aeko Fenelon, pres., 209/948-0966.

Sat., May 25—Community picnic, Micke Grove; info: 209/948-0966.

Sun., June 9-Scholarship luncheon, (Location to be announced); info: Tad Shibata 209/952-7849 evenings. NOTE—Ten awards totaling \$3,700 to high school graduates.

WEST VALLEY

'Next Generation' meeting 2nd Monday each month,7:30-9 p.m., JACL Senior Center Clubhouse, 1545 Teresita Dr. at Graves Ave., San Jose; info: Ed Ikeda, pres, 408/974-5695,

= ikeda1@eworld.com.

Sat.-Sun., June 8-9-Next Generation volleyball tournament, San Jose Sports Center, Lundy & Fortune; info: Troy Takao ,408/866-7176.

Pacific Southwest

DISTRICT COUNCIL

Fri.-Sun., May 31-June 2-PSWDC Leadership Conference, "Eyes on Future", Renaissance Hotel near LAX airport, \$100 registration includes 2 nights dbl. occ. and all meals; call Regional Office, 213/626-4471. NOTE-Workshops on Media relations, Public speaking, Fund-raising, How to become

politically active, Political staffers speaking, Conflict resolution skills, Personal Growth.

WEST LOS ANGELES

Mon., June 10—Chapter/Auxiliary Club scholarship award dinner, 7 p.m., China Sea Restaurant, West L.A.; info: George Kanegai, 310/820-5250; Satoshi Nitta, 310/828-7857. NOTE-'96 recipients are Candice Kamachi, Tadao Horiuchi, Christina Okumura, Christine Okita.

Mountain Plains

NEW MEXICO

Sat., June 22-20th anniversary banquet gala, 5:30 p.m., Marriott Hotel, Albuquerque. Info: Darrell, 505/888-4167. NOTE-All past presidents being contacted.

Midwest

CHICAGO

Sat., June 8-Annual scholarship luncheon, noon-3 p.m., Terrace Garden, Lake Ave. & Harms Rd., Wilmette; RSVP May 19, info: JACL Office, 312/ 728-7171. NOTE-Author David Mura, keynote speaker.

Pacific Northwest

ALASKA

Sat., May 25-Japanese American Gathering banquet, Alyeska Prince Hotel, Anchorage; info: Sylvia Kobayashi, 907/561-0809, fax 561-0409. First all-Nikkei event in Alaska with friends from the "Lower 48."

Community calendar

East Coast

WASHINGTON

Mon., May 20-Asian Pacific American Heritage Month at the Smithsonian, "Cultures in Motion," 7 p.m., National Portrait Gallery, Great Hall; RSVP 202/ 357-2920 ext 2. NOTE-Performances by Contemporary Asian American Dance Co., including work by choreographer Michio Ito.

Fri., May 24-Asian Pacific American Heritage Month at the Smithsonian," Crafts demonstrations," 10:30 a.m.-2 p.m., Rotunda, National Museum of Natural History.

Thu., May 30-Association for Asian American Studies Conference: Sports CommunityCulture panel, 2-3:30 p.m., Hotel Grand Hyatt; NOTE-Brian Niiya, panelist; Japanese American National Museum, Los Angeles, 213/625-0414.

Pacific Northwest

SEATTLE/KING COUNTY

Mon., May 27-Memorial Day Service, 10 a.m., Lake View Cemetery at Nisei War Memorial; info: Nisei Veterans Committee. NOTE-Kaun Onodera. speaker.

Nevada

LAS VEGAS

Sun., June 2-International Food Festival; info: George Goto, 702/382-4443.

Northern Calif.

SAN FRANCISCO/TULE LAKE

Fri., May 24-Reception for Congressman Robert Matsui and Doris Matsui, 7:30 p.m., Gabianno's, San Francisco, sponsored by M Society West. Information: Benjamin Wan, 415/ 843-2000, x2395.

Thu.-Sun., July 4-7-Tule Lake Pilgrimage; Jiro ,415/863-8141.

Southern Cal

LOS ANGELES

Through June 2-Kokoro, by Velina Hasu Houston, Wed-Sat 8 p.m., Sun 7 p.m., Odyssey Theatre Ensemble, 2055 S. Sepulveda Blvd., 310/477-2055. NOTE-Explores Japanese and American ethnic distinctions.

Through June 28-"Family of Man"inspired paintings, Mon-Fri. 9:30 - 4:30 p.m., Occidental College, 213/259-2637. Fri., May 17-Asian American Journalists Association, "Trivia Bowl III," 6:30 p.m., Hyatt Regency, 711 S. Hope St.; info: Richard Furuto, 213/736-1110 ext.

Fri.-Sat., May 17-18-Asian Pacific Coalition of Theater, Film and TV (APACT) 3rd annual festival of emerging film and theater works, Melnitz Theater, UCLA .(free); info: 213/382-8022 .

Sat., May 18-UCLA Asian American Studies Center Community Lecture, 3-5 p.m., Gardena Community Adult School

Social Hall, 18120 S. Normandie, Gardena; info: 310/825-2974. NOTE-Prof. Eileen Tamura, research historian, "The Nisei in Hawaii before WWII." Sat., May 18-St. Mary's Episcopal

Mariposa; 213/387-1334. NOTE-With an open-air farmer's market, security parking and shuttle service. Sat., May 18-Little Tokyo Service

Church annual bazaar-camival, 961 S.

Center/Alzheimer's Assn. workshop at LTSC, 244 S. San Pedro St., 213/680-3728.

Sat., May 18-NCRR (Nikkei for Civil Rights and Redress) teachers' & students workshop, "When Justice Was Denied: Japanese Americans in America's Concentration Camps," 8 a.m.-3:30 p.m., CSU Long Beach; info: Patty Nagano 310/214-2312, Suzy Katsuda 213/223-3201, Kathy Masaoka 213/665-5616, Mary Ann Ito 213/257-9764. Speakers include Yuji Ichioka, George Kiriyama, Hank Yoshitake, Frank Emi, Yosh Kuromiya, Alan Nishio, internees Dorothy Shundo, Jim & Toshi Ito, Jim Matsuoka, Sumi Seki.

ORANGE COUNTY

Tue., May 21-O.C. Japanese American Lawyers Association Shinenkai, 6-10 p.m., Sheraton Newport, 4545 MacArthur Blvd., Newport Beach; info: Sue Okuda, pres., 714/833-7800. NOTE-Hiroki Sugihara, son of the Japanese diplomat Chiune Sugihara, guest speaker.

Nominees for volunteer award sought by San Francisco Chapter

Applications are now available for the for the Kay Okamoto Volunteer Award, sponsored by the San Francisco Chapter, JACL. The award, established by the Okamoto family and friends through an endowment, was established to recognize and honor a special individual each for his or her exceptional volunteer involvement

serving the Japanese American community in the Bay Area.

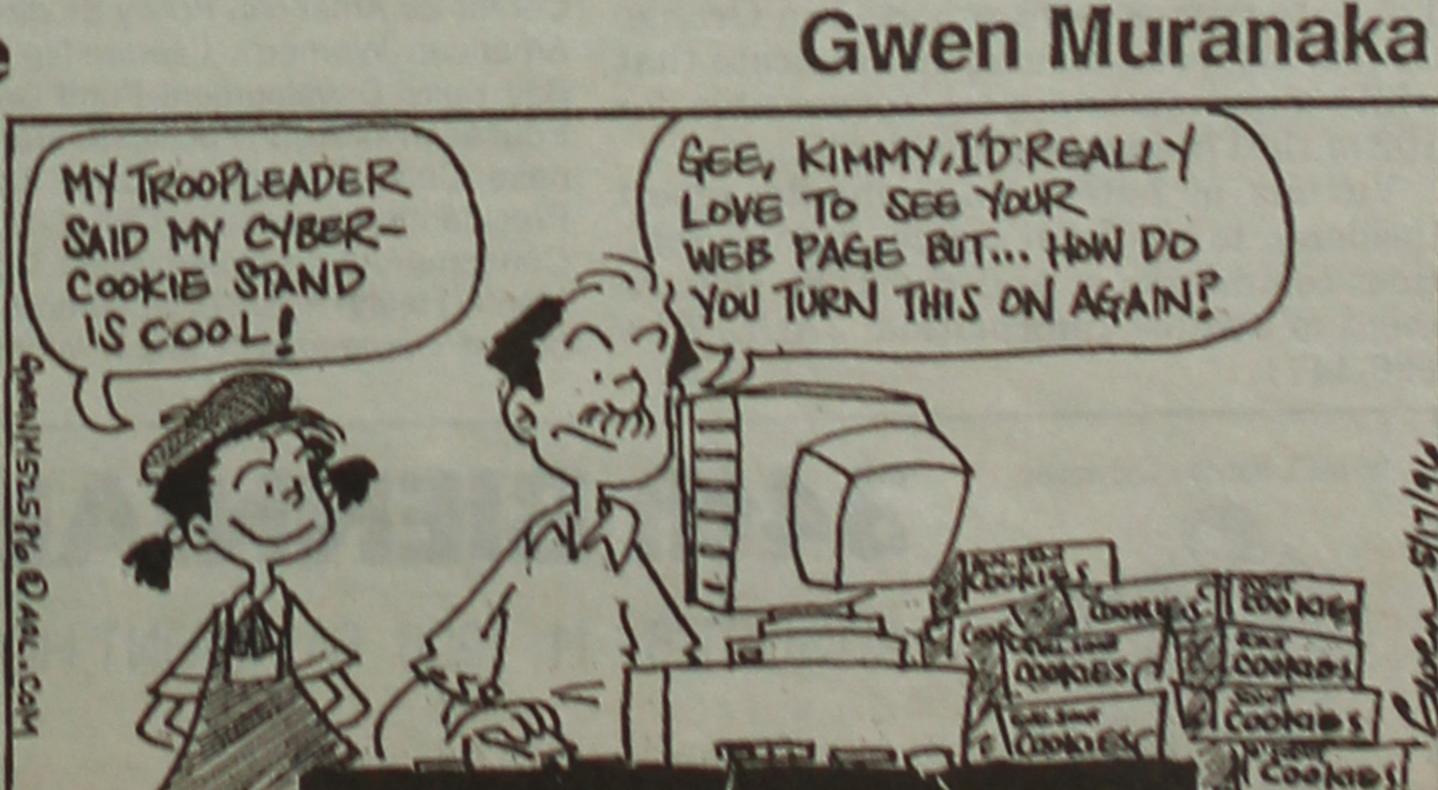
Nominators must complete a two-page applications which must be submitted by Friday, June 15. Applications are available at the Paper Tree, located in the Buchanan Mall, Japantown, or call Greg Marutani, 415/641-1697.

This year's recipient will receive

an engraved jade crystal plaque and a \$1,000 award will be given to a nonprofit organization of the recipient's choice.

The award is named for Kay Okamoto who spent more than 30 years volunteering for many organizations and groups serving the community.

Small kid time





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By RICHARD SUENAGA Editor

or the class of '96, graduation is a few years and thousands of miles away. This is no ordinary class of students. Among them: David M. Brown, U.S. Navy flight surgeon; Yvonne D. Cagle, occupational medicine physician; Fernando Caldeiro, aerospace/shuttle systems engineer; Lee M. Morin, aerospace medicine resident; Lisa M. Nowak, systems engineer; John J. Phillips, space plasma physicist; Heidemarie M. Stefanyshyn-Piper, underwater ship husbandry project officer; and Daniel M. Tani, manager, Pegasus Launch Operations. They and others are members of NASA's Class of '96 astronauts-in-training.

VANDENBERG AIR FORCE BASE, Calif.—The second Japanese American to be chosen for the NASA space program is here in mid-May on business. His business is managing a team of 25 engineers in the launch operations of the unmanned, air-launched Pegasus rocket. Pegasus is scheduled for a May 15 flight.

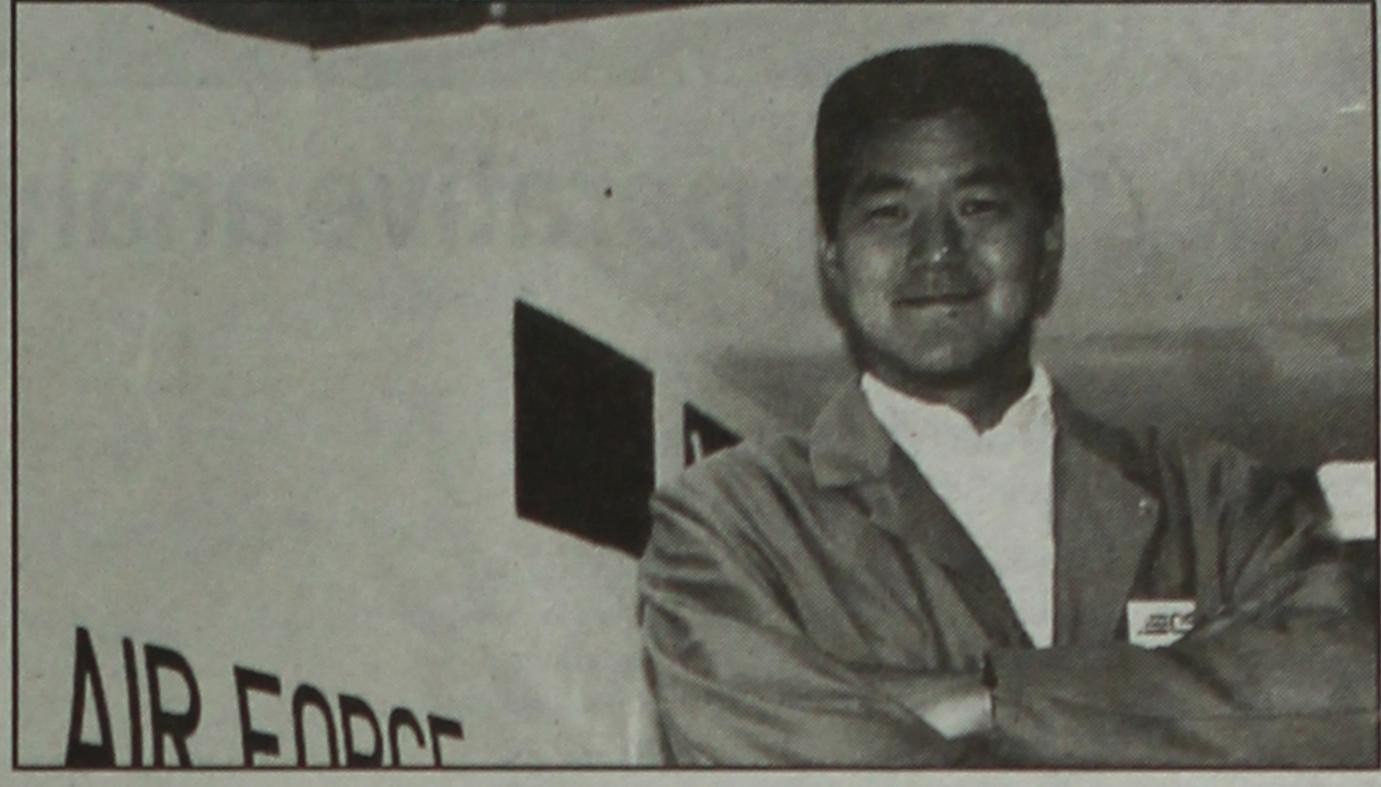
Dan Tani has arrived here after a whirlwind week in which he was announced as a member of the 1996 class of astronauts to be trained at NASA headquarters in Houston. He is employed by Orbital Sciences Corp. of Dulles, Va., a relatively small aerospace firm that boasts two former astro-

nauts and now, two employees who have been selected: Tani and colleague Janice Voss, a member of the NASA class of '90 and a veteran of two space missions already.

NASA announces a new class of astronauts-in-training every two years. In this latest crop, Tani and 34 other classmates begin a oneyear shuttle training program in Houston on Aug 12. In that year, they learn about general shuttle systems and how NASA operates. In the second year, more specialized training may occur. "The goal is to be selected for a particular flight," Tani told Pacific Citizen. "Once selected, you begin training for a year to a year-and-a-half." Optimistically, in two-and-a-half to three years, Tani could be on a shuttle mission or on a shuttle space station.

In the current NASA program, there are two types of astronautspilots who are involved in the launching, orbiting and landing of the shuttle, and mission specialists who are involved in science projects, satellite deployments and the operations of shuttle systems.

At this point, Tani and his classmates know very little about their futures. He does know that they'll be trained in high performance aircraft and survival skills. If he's slated for a space station, he will train for another year in Russia.



ASTRONAUT-Dan Tani poses next to a Pegasus rocket.

It has not been a long journey to this moment. Tani first filed an representatives and a couple of application in the summer of 1993, along with thousands of others. Budget constraints thwarted that class and he was overlooked again in 1994. Then in 1995, his application was again reviewed. On Oct. 6, 1995, he was called for an interview in Houston.

In the selection process, the medical and physical tests are the most extensive. "They're looking for low-risk people," Tani said. "You have to be a good specimen but you don't have to have a superhuman body. You can't have an inherent defect such as an irregular heart beat. They're investing a lot of money so you have to be in good physical shape." The biggest disqualifier, he says, is poor eyesight. Tani has unusually good vision-20/15-better than 20/20.

A personality or psychological test is also administered. The final session is a one-hour interview with the selection panel com-

posed of eight astronauts, two EEO human resources experts.

Tani, indeed, seems to have the right stuff. If he is a standard, the character of an astronaut is the well-rounded individual—a combination of smarts, experience, training, an ability to be a team player in a very small, confined area, and the ability to think on your feet. Outgoing and confident, he is definitely NASA material.

When called to Houston for the interview, Tani said that he made a conscious decision not to

See TANI/page 12

The right stuff

NAME: Daniel Michio Tani **BORN:** Feb. 1, 1961, Ridley Park, Pa.

FAMILY: Parents—the late Henry N. Tani, Rose S. Tani, Lombard, III. Mother is member of the Chicago Chapter, JACL. Siblings: Richard, Steven, late brother Johnformer president and MDC governor (his son Geoff is a former president), Christine. RESIDENCE: Centreville,

EDUCATION: Glenbard East High School, Lombard, III.; B.S., M.A., mechanical engineering, Massachusetts Institute of Technology.

HOBBIES: Golf, cooking, running, flying.

CURRENT POSITION: Manager, Pegasus Launch Operations, Orbital Sciences Corp., Dulles, Va.

NEW POSTION: Astronautin-training. EXPERTISE: Communica-

tions, problem solving, systems engineering, making decisions under pressure.

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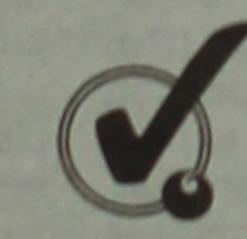
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WE WANT THE HARASSMENT TO END!

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We are tired of all the harassment which we have been subjected to day and night by persons who work here or are outside activists, telling us we should join the union. This has been going on now for over two years. Hopefully, a recent CALIFORNIA SUPERIOR COURT order will end this intimidation.

Many union supporters spread untruthful information about what it is like to work here and disrupt us as we try to do our jobs. We could understand this if the management of the hotel was trying to prevent an election. Instead, the management wants a NATIONAL LABOR RELATIONS BOARDsupervised vote and has tried several times to get one approved. Each time, LOCAL 11 PREVENTS THIS ACTION.

If Local 11 wants employees to decide this issue of union representation, it should petition for a vote to the NLRB and be prepared to accept the results one way or the other. In this country, things are settled by elections and we want a government- supervised election that is fair to everyone.

We, by signing this statement of our own free will, believe THE NEW OTANI HOTEL & GARDEN is a good place to work now.

Let's simply vote on this, quickly, so we can go about our personal and work lives without fear because of UNION pressure.

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Adricane Williams, Housekeeping Ana G. Martinez, Housekeeping Annavi Marasigan, Accounting Bernice Taylor, Reservations Carolyn Jimerson, Housekeeping Chattaporn Wanichayamukroh, Gengi Bar. Pong Veeraouyanogt, Bellstand. Deborah France, Sales Diana Aguilar, Azelea Restaurant Dina Martinez, Housekeeping Edwin Torbay, Housekeeping Edward Jackson, Laundry Elaine Shen, Housekeeping Emma Guico, Accounting Ernesto Lomihao, Accounting Fabian Pantaleon, Steward Frida Castro, Housekeeping Gerando Garces, Housekeeping Gigi Rono, Catering Gilberto Ambrosio, Main Kitchen Gloria Acosta, Housekeeping Graciela Ayala, Laundry Gustavo Galvez, Housekeeping Hector Flores, Main Kitchen Hector G. Ramirez, Room Service Hector Gomez, Housekeeping Hector Rodriguez, Room Service Jaime Castelar, Steward Jain'e Fuentes, Azalea Restaurant Jesus Parada, Bellstand Jesus Rincon, Housekeeping Jose Luis Aguitar, Steward Jose R. Quan. Housekeeping. Julio Morales, Purchasing Karon Yoshimoro, Sales Kenny S. Lee, Belistand Leo Cantas, Purchasing Livia S. De Leon, Reservations Locis Ochoa, Laoundry Locila Sanchez, Housekeeping Manuel Antonio Rauda, Beverages/Lounges Marcox Hernandez, Housekeeping Margarita Ochoa, Housekeeping Maria Florez, Accounting Maria Gutierrez, Housekeeping Maria I. Padilla, Main Kitchen Maria Luz Rizo, housekeeping Maria Murillo, Housekeeping Maria Orrantia. Housekeeping Martha Saniana, Main Kitchen Matthew O'Neill, Housekeeping

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Mohamed Anwar, Room Service

Natividad Ramos, Garden Grill

Natalie Saensradi, Beverage/Lounges

Nestor Mindengo, Bellstand Nida Yambuo, Main Kitchen Nila Garvida, Housekeeping. Patricia Martinez, Housekeeping Pedro Lopez, Maiz Kitchen Prim Jitaphun, Beverage/Lounges Priscita Alcantara, Accounting Rafael Royas, Belistand Raul Torres, Steward Reynaldo Po, Belistand Roberto Aguilar, Azelea Restaurani Robert Dimapasok, Bellstand Robert Munk, Bellstand Roberto Morales, Housekeeping Rodrigo Barrera, Main Kitchen Rosa M. Figueroa, Laundry Rosalind Pargas, Reservations Ruby De Asis, HouseKeeping Ruth E. Abarca, Housekeeping Gloria Patricia Acosta, Azalea Restaurant. Salvador Ramirez, Azalea Restaurant. Saul G. Guzman, Azalca Restaurant Sonoe Narahara, Laundry Teskiy Marasigan, Belistand Teresa Jimenez, Housekeeping Toki Beale, Room Service Wendy Lo, Sales Yumiko Ogasawara, 1000 Cranes Zayda Hernandez, Reservations Adan Martinez, Steward Angel Gutierrez, Azalea Restaurant Blesikla Casem, Housekeeping Bonifacio Vidaerri, Steward Carlos Larreynaga, 1000 Cranes Chika Kurukawa, 1000 Crancs Enrique Hernandez, Azalea Restaurant Francisca Estrada, Housekeeping Gabriel Sorna, Steward Guillermina Mullen, Housekeeping Irma Rosales, Main Kichen Jenny Puicon, Housekeeping Jose Dizoa, Room Service Kiam Lai, Gonji Bar Leonel Hernandez, Azalea Restaurant Luis Hernandez, Azalea Restaurant Maria Lopez, Housekeeping Maria Solix, Housekeeping Martha Maria, Housekeeping Micko Eto, Laundry Morena Cortez, Housekeeping Mussolini Dalida, Purchasing Patricia Sanders, Laundry Morcodex Manjarrez, Azalea Restaurant Remigio Santos, Belistand Santiago Sandoval, Azalea Restaurant Sharon Balino, Housekeeping Telma Carpio, Housekeeping Moises Rodriguez, Beverages/Lounges Xixhitl Lupian, Azaksa Restaurant

JACL financial reports

Operating budgets: comparative analysis by years—1997 & 1998

1997 COMPARATIVE ANALYSIS

Various Scenarios

		BUDGET A		BUDGET B		BUDGET C
		(No Dues Increase)		(\$7 Dues Increase)		(\$14 Dues Increase)
		No Programs		Programs		Programs
		No Reserves		Reserves		Reserves
Item#	REVENUE	Semi-monthly PC	%	Semi-monthly PC	%	Weekly PC
1	Membership Revenue	\$753,908	10.70%	\$834,582	14.17%	\$952,854
2	Investment Income	\$188,605	0.00%	\$188,605	0.00%	\$188,605
3	Fund-Raising Revenues	\$70,000	0.00%	\$70,000	0.00%	\$70,000
4	PC Revenues	\$179,728	0.00%	\$179,728	28.03%	\$230,105
5	Donations	\$35,336	0.00%	\$35,336	0.00%	\$35,336
6	Other Revenue	\$58,006	0.00%	\$58,006	0.00%	\$58,006
	Total Revenue	\$1,285,583	6.28%	\$1,366,257	12,34%	\$1,534,906
	EXPENDITURES					
7	Personnel Costs	\$778,122	0.000	\$779 122		C012 40G
8	Contract Services		0.00%	\$778,122	4.54%	\$813,486
		\$22,119	0.00%	\$22,119	0.00%	\$22,119
9	Awards Duga Cubaggistian Barindingle	\$350	0.00%	\$350	0.00%	\$350
10	Dues, Subscription, Periodicals		0.00%	\$1,187	0.00%	\$1,187
11	Equip. Purch/Rental/Maint.	\$23,823	0.00%	\$23,823	0.00%	\$23,823
12	Postage & Delivery	\$23,598	0.00%	\$23,598	0.97%	\$23,826
13	Printing & Copying	\$14,629	0.00%	\$14,629	0.00%	\$14,629
14	Office Supplies	\$11,062	0.00%	\$11,062	9.47%	\$12,109
15	PC-Editorials	\$3,506	0.00%	\$3,506	58,93%	\$5,572
16	PC-Advertising	\$993	0.00%	\$993	0.00%	\$993
17	PC-Composition/Presswork	\$52,168	0.00%	\$52,168	70,02%	\$88,697
18	PC-Circulation & Mailing	\$90,706	0.00%	\$90,706	89.92%	\$172,266
19	PC-Commissions	\$2,000	0.00%	\$2,000	75.00%	\$3,500
20	Allocation to Districts	\$61,200	10.00%		0.00%	\$67,320
21	Meetings & Conferences	\$21,477		\$21,477		\$21,877
22	Travel	\$2,000	0.00%	\$2,000	0.00%	\$2,000
23	National Board Activities	\$28,523	0.00%	\$28,523	0.00%	\$28,523
24	National Convention	\$9,850	0.00%	\$9,850	0.00%	\$9,850
25	Rent & Utilities	\$45,937	0.00%	\$45,937	0.00%	\$45,937
26	Maintenance	\$15,496	0.00%	\$15,496	0.00%	\$15,496
27	Utilities	\$11,997	0.00%	\$11,997	0.00%	\$11,997
28	Telephone	\$22,375	0.00%	\$22,375	-2.21%	\$21,880
29	Contributions	\$0		\$0		\$0
30	Insurance	\$31,798	0.00%	\$31,798	0.00%	\$31,798
31	Interest Expense	\$0		\$0		\$0
32	Books & Publications	\$223	0.00%	\$223	0.00%	\$223
33	Miscellaneous	\$8,444		\$8,444		\$9,477
34	Scholarship/Student Aid	\$0		\$0		\$0
35	Unrestricted Programs	\$0		\$15,000	0.00%	\$15,000
36	Personnel Recruitment Cost	\$2,000	0.00%	\$2,000	0.00%	\$2,000
	Total Expenditures	\$1,285,583	1.64%	\$1,306,703	12.19%	Section Control of the Control of th
37	Operating Reserve	\$0		\$34,554	27.25%	\$43,971
38	Capital Reserve	\$0		\$25,000	0.00%	\$25,000
	Grand Total	\$1,285,583	6.26%	\$1,366,257	12.34%	\$1,534,906
	Over/(Under)	\$0		(\$0)		(\$0)

1998 COMPARATIVE ANALYSIS

Various Scenarios

				/arious Scenarios	,	
		BUDGET A		BUDGET B		BUDGET C
		(No Dues Increase)		(\$7 Dues Increase)		\$14 Dues Increase)
		No Programs		Programs		Programs
		No Reserves		Reserves		Reserves
Item#	REVENUE	Semi-monthly PC	%	Semi-monthly PC	%	Weekly PC
1	Membership Revenue	\$773,078	10.14%	\$851,478	13.89%	\$969,750
2	Investment Income	\$198,605	0.00%	\$198,605	0.00%	\$198,605
3	Fund Raising Revenues	\$70,000	0.00%	\$70,000	0.00%	\$70,000
4	PC Revenues	\$178,572	0.00%	\$178,572	29.74%	\$231,686
5	Donations	\$35,336	0.00%	\$35,336	0.00%	\$35,336
6	Other Revenue	\$58,006	0.00%	\$58,006	0.00%	\$58,006
	Total Revenue	\$1,313,597	5.97%	\$1,391,997	12.31%	\$1,563,383
	EXPENDITURES					
7	Personnel Costs	\$781,625	0.00%	\$781,625	4.41%	\$816,075
8	Contract Services	\$22,119			0.00%	
9	Awards	\$2,500		\$2,500	0.00%	*****
10	Dues, Subscription, Periodical			\$1,187	0.00%	** ***
11	Equip. Purch/Rental/Maint.	\$14,520			0.00%	******
12	Postage & Delivery	\$23,779			0.99%	*****
13	Printing & Copying	\$14,629			0.00%	
14	Office Supplies	\$11,111	0.00%		9.70%	******
15	PC-Editorials	\$3,611	0.00%		58.93%	
16	PC-Advertising		0.00%		0.00%	
17	PC-Composition/Presswork					
18	PC-Circulation & Mailing	\$93,427				
19	PC-Commissions	\$2,000			75.00%	
20	Allocation to Districts	\$61,200			0.00%	
21	Meetings & Conferences	\$21,659			1.90%	
22	Travel	\$2,000			0.00%	
		\$28,523			0.00%	****
23	National Board Activities	\$35,000			0.00%	
24	National Convention					
25	Rent & Utilities	\$47,188			0.00%	
26	Maintenance	\$15,496	0.00%		0.00%	
27	Utilities	\$11,997	0.00%		0.00%	*****
28	Telephone	\$22,702	0.00%		-2.25%	
29	Contributions	\$0		\$0		\$0
30	Insurance	\$31,798	0.00%		0.00%	
31	Interest Expense	\$0		\$0		\$0
32	Books & Publications	\$223		\$223	0.00%	
33	Miscellaneous	\$8,547		\$8,547		\$9,612
34	Scholarship/Student Aid	\$0		\$0	*DIVIO	
35	Unrestricted Programs	\$0	#DIVIO			*****
36	Personnel Recruitment Cos	SALES AND ADDRESS OF THE PARTY	0.00%	NAME AND ADDRESS OF THE OWNER, TH	0.00%	Name and Address of the Owner, where the Owner, which is the Owner, where the Owner, which is the Owner,
	Total Expenditures	\$1,313,597	1.51%	Name and Address of the Owner, where the Owner, which is the Owner,	12.149	
37	Operating Reserve	\$0		\$32,280		******
38	Capital Reserve	\$0	_	\$25,000	-	
	Grand Total	\$1,313,597	5.97%	\$1,391,997	12.311	\$1,563,383
	Over/(Under)	\$0		\$0		\$0

Overview of 1997-98 proposed budgets

Three budget scenarios have been sent to JACL chapters. It is the intent of the National Board for one of the three to be presented at the national convention. The three budgets are presented on Page 5.

PROPOSED REVENUES

Membership dues are the principal option being used to maintain a balanced budget. To underwrite the changes in proposed expenses, membership dues increases are proposed for Budgets B and C. While other sources of revenue including corporate, foundation, and federal grants will be pursued, the yield from those efforts is unknown and cannot be fairly portrayed here.

BUDGET A. No change in membership dues is proposed. While total annual membership payments have dropped from 20,294 at the end of 1994 to about 16,900 at the end of 1995, no further drops in memberships are anticipated or projected.

BUDGET B. To obtain a balanced budget, a dues increase of \$6 for 1997 and an additional \$1 in 1998 would be necessary. The typical dues increase at the end of 1998 would be \$7.

BUDGET C. In addition to the \$7 dues increase in Column B, an additional \$7 would be necessary to publish the *Pacific Citizen* as a weekly newspaper. The \$7 increase would be implemented in 1997 for a total of \$13. The total increase in dues at the end of 1998 would be \$14. In addition to a membership dues increase, the added exposure of the *Pacific Citizen* is expected to generate revenues from advertising and other sources of \$50,377.

PROPOSED EXPENSES

Three choices are presented for the proposed 1997-98 budget. General fiscal re-

straint is maintained in all proposals. Salary expenditures remain below that of 1993 and 1994 for all three budgets. With the exceptions noted in Budgets B and C, projected expenses would remain the same for all three proposed budgets:

BUDGET A. Virtually no change from the fiscal year ending 1996. There would be no additional budget for programs; no capturing of funds to replenish the reserves; no additional publication of the *Pacific Citizen*; and staff salaries would be frozen. The only significant change is the line item for equipment which increases the pace of automation that was started in 1995. All JACL offices, and the *Pacific Citizen*, are in the process of upgrading computers and other equipment.

BUDGET B:

• \$57,000 - \$60,000 would be used to restore the reserves for the fund and capital improvements—the goal is to reach a \$300,000 reserve by the year 2003;

• \$15,000 is to be used to augment education and other programmatic concerns that are not being adequately addressed because of the downsizing of the JACL staff;

 Payment and membership counts are different. Payment counts are the actual number of checks or other payments received.
 Membership count is a formula-based number used to estimate the number of individuals who are members.

• \$6,120 in new allocations to District offices, including volunteer-directed, to cover expenses. A formula for distribution is to be developed.

The Pacific Citizen would continue to be published semi-monthly; and

Staff salaries remain frozen.

BUDGET C. Same as Column B with the addition of the weekly publication of the *Pacific Citizen* and \$67,000 - \$69,000 set aside for reserves.

Narrative Explanation by Line Items

(Unless otherwise stated, projected line item budget figures are the average of actual revenues or expenses for 1993,1994 and

1995.)

REVENUES

1. Membership Dues—Revised figures indicate that the annual JACL membership payments have dropped by about 3, 150 since 1994. However, recent membership dues revenues and reports from District Governors indicate the reductions have leveled off and memberships may be increasing. For budgetary purposes, the membership dues revenues have been projected at somewhat less than the average for 1993, '94, and '95 because of the drop in memberships in 1995.

2. Investment Income—The 1997 investment income is the projected average from 1993-95. JACL investments should perform better than during the recent past experience. Proposed changes in investment policies and the way in which the investments will be managed should yield about \$10,000 more than the 1997 fiscal year.

3. Fund-Raising Revenues — The figure is the same as the total that was raised through the 1995 Annual Giving campaign.

4. PC Revenues—The Pacific Citizen was reduced to a twice-monthly publication. As a consequence, the projected revenues for Budgets A and B are lower than its average revenues for 1993-95. Revenues are projected to return to 1994 but not 1993 levels because of the overall decline in membership

5. Donations—The figure is the average for 1993-95 and includes a variety of corporate and individual contributions.

6. Other Revenue—The numbers reflect the average for 1993-95. Revenues are largely from revenue sharing for member programs (VISA card, insurance, long distance telephone service, etc.), the sale of publications, and registration fees.

EXPENSES

7. Personnel—(includes salaries and benefits based on actual costs and not averages): the salaries in all budget proposals are frozen (no cost of living or merit increases) at

1996 levels; 1996 Regional Director minimum salary set at \$30,000 is carried over;

1996 equity adjustments for Regional Directors affected by the new minimum salary will be carried over; and one and-a-half additional staff will be added if *Pacific Citizen* goes to a weekly publication.

8. Contract Services—The charges are an average of the 1993-95 costs. The figure includes the contract for the annual audit, attorney fees, and for fill-in positions while selected staff are on annual leave. The Auditor has recommended that all data processing personnel for such divisions as accounting and membership take annual vacations in order to ensure adequate controls over data processing.

 Awards—The item is reserved for plaques and other forms of recognition that are generally given during convention time.

The item includes memberships or subscriptions. JACL is subscribing to services like Gifts in Kind America that provide supplies or equipment to nonprofit organizations at a substantial discount. Other publications or memberships are necessary to keep staff informed on current issues and to maintain relationships with organizations such as the Organization of Chinese Americans, with whom JACL jointly sponsors the Washington, D.C., Leadership Forum.

11. Equipment (Rent/Purchase/Maintenance)—The cost of equipment leases (primarily Headquarters' copier) and service agreements for equipment at Headquarters and the Washington, D.C., office are covered in the item. A plan for computer and other equipment improvements that began in 1995, has been expanded in 1996 and is continued through 1998. The plan is to upgrade computers, modems, networks, copiers, and printers within all offices including the Pacific Citizen and the staffed and volunteer directed regional offices in order to maintain productivity, improve communications and facilitate cost containment of travel costs.

See OVERVIEW/page 6

Membership Revenue \$753,908 Investment Income \$188,605 Fund Raising Revenues \$770,000 PC Revenues \$179,728 \$179,728 \$253,336 \$353,336 \$3555,336 \$3555,336 \$3555,336 \$3555,336 \$35555,336 \$35555,336 \$3555556 \$355556 \$355556 \$35566 \$35556 \$35556 \$35556 \$35556 \$35556 \$35556 \$3555	, 1998							JDGET A					BU	JDGET A
(No Reserves, No Programs, Semi-monthly REVENUE Membership Revenue Investment Income PC Revenues PC Revenues S179,000 PC Revenues S179,728 Donations Other Revenue Total Revenue Total Revenue Total Revenue EXPENDITURES Personnel Costs Contract Services Awards Dues, Subscription, Periodicals Equip. Purch/Rental/Maint Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Editorials PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences National Convention Rent & Utilities National Convention Rent & Utilities Insurance Insurance Insurance Insurance Insurance Interest Expense Books & Publications Personnel Recruitment Cost Personnel Recruitment Cost Isource Interest Expense Books & Publications Personnel Recruitment Cost Personnel Recruitment Cost PST, 3908 Personnel Recruitment Cost PST, 3908	1998					PERATING BUDG						ERATING BUDG		
Membership Revenue	1998			0		Ending December to Programs, Semi						nding December Programs, Semi		
Membership Revenue	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	Total	DEVENUE	HDQTRS	REGIONS	DISTRICTS	PC	TOTAL						TOTAL
State	4110,010	\$1,526,987	Membership Revenue	753,908 *1	Name and Address of the Owner, where the Owner, which is the Own			753,908	REVENUE	773,078 A1	REGIONS	DISTRICTS	PC .	773,078
Fund Raising Revenues \$70,000 PC Revenues \$179,728 Donations \$35,336 Other Revenue \$58,006 Total Revenue \$1,285,583 \$ EXPENDITURES Personnel Costs \$22,119 Awards \$350 Dues, Subscription, Periodicals \$1,187 Equip. Purch/Rental/Maint \$23,623 Postage & Delivery \$23,598 Printing & Copying \$14,629 Office Supplies \$11,062 PC-Editorials \$3,506 PC-Advertising \$993 PC-Composition/Presswork \$52,168 PC-Crcutation & Mailing \$90,706 PC-Commissions \$2,000 Allocation to Districts \$61,200 Meetings & Conferences \$21,477 Travel \$2,000 National Board Activities \$28,523 National Convention \$9,850 Rent & Utilities \$45,937 Maintenance \$15,496 Utilities \$11,997 Telephone \$22,375 Contributions \$0 Insurance \$11,798 Insurance \$11,798 Insurance \$11,798 Insurance \$11,798 Insurance \$11,798 Insurance \$11,798 Insurance \$223 Miscellaneous \$8,444 Scholarship/Student Aid \$0 Unrestricted Programs \$0 Personnel Recruitment Cost \$2,000 Personnel Recruitment Cost \$2,000 Personnel Recruitment Cost \$2,000 Personnel Recruitment Cost \$2,000 Post Revenue \$1,798	\$198,605	\$387,210	Investment Income	188,605 "				188,605	Membership Revenue Investment Income	198,605 *				198,805
PC Revenues \$179,728	\$70,000	\$140,000	Fund Raising Revenues	70,000 °				70,000	Fund Raising Revenues	70,000 s				70,000
Donations	\$178,572	\$358,300	PC Revenues				179,728 °	179,728	PC Revenues				178,572 °	178,572
Other Revenue \$58,006 Total Revenue \$1,285,583 EXPENDITURES \$778,122 Personnel Costs \$22,119 Contract Services \$22,119 Awards \$350 Dues, Subscription, Periodicals \$1,187 Equip, Purch/Rental/Maint \$23,623 Postage & Delivery \$23,598 Printing & Copying \$14,629 Office Supplies \$11,062 PC-Editorials \$3,506 PC-Advertising \$993 PC-Composition/Presswork \$52,168 PC-Commissions \$2,000 Allocation to Districts \$61,200 Meetings & Conferences \$21,477 Travel \$2,000 National Board Activities \$28,523 National Convention \$9,850 Rent & Utilities \$11,997 Maintenance \$15,496 Utilities \$11,997 Telephone \$22,375 Contributions \$0 Insurance \$31,798 Interest Expe	\$35,338	\$70,671	Donations	35,339 *				35,336	Donations	35,339 *				35,336
Total Revenue	\$58,006	\$116,013	Other Revenue	58,006 *			722.722	58,006	Other Revenue	58,006 *				58,008
Personnel Costs Contract Services Awards Dues, Subscription, Periodicals Equip. Purch/Rental/Maint Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Utilities Insurance Interest Expense Books & Publications Miscellaneous Personnel Recruitment Cost Page 200 \$2,000 \$22,375 Postage & Programs Personnel Recruitment Cost PST 2000	\$1,313,597	\$2,599,181	Total Revenue	1,105,858	0		179,728	1,285,583	Total Revenue	1,135,028	0	0	178,572	1,313,597
Personnel Costs Contract Services Awards Dues, Subscription, Periodicals Equip. Purch/Rental/Maint Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Utilities Insurance Interest Expense Books & Publications Miscellaneous Personnel Recruitment Cost Periodicals S2,100 S2,168 S90,706 S2,000 S2,000 S41,200 S41,200 S41,200 S45,937 S45,937 Maintenance S15,496 Utilities S11,997 Telephone S22,375 Contributions S0 Insurance S31,798 Interest Expense S0 Books & Publications S223 Miscellaneous S48,444 Scholarship/Student Ald Unrestricted Programs Personnel Recruitment Cost			EXPENDITURES						EXPENDITURES					
Contract Services Awards Dues, Subscription, Periodicals Equip. Purch/Rental/Maint Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Utilities Insurance Interest Expense Books & Publications Miscellaneous Personnet Recruitment Cost Periodicals Psigna Page Page Page Page Page Page Page Pag	\$781,625	\$1,559,748	Personnel Costs	282,463 °	321,005 °		174,654 °	778,122	Personnel Costs	283,393 °	322,830 °		175,403°	781,625
Awards Dues, Subscription, Periodicals Equip. Purch/Rental/Maint Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$2,000 \$1,187 \$23,528 \$21,468 \$290,706 \$2000 \$2000 \$21,477 \$2000 \$21,477 \$2000 \$21,477 \$2000 \$21,477 \$2000 \$21,477 \$2000 \$21,477 \$21,477 \$21,477 \$21,477 \$21,477 \$21,477 \$21,477 \$21,477 \$22,000 \$22,375 \$22	\$22,119	\$44,239	Contract Services	22,119 *				22,119	Contract Services	22,119 *				22,119
Dues, Subscription, Periodicals Equip. Purch/Rental/Maint Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$23,598 \$23,598 \$41,629 \$31,062 \$993 \$993 \$993 \$993 \$993 \$993 \$993 \$99	\$2,500	\$2,850	Awards	350 °				350	Awards	2,500 *				2,500
Equip. Purch/Rental/Maint Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Editorials PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Telephone Utilities Telephone Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnet Recruitment Cost \$23,598 \$11,629 \$993 \$993 \$993 \$993 \$993 \$993 \$993 \$9	\$1,187	\$2,373	Dues, Subscription, Period				*****	1,187	Dues, Subscription, Period	1,187 *				1,187
Postage & Delivery Printing & Copying Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Telephone Utilities Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost Sa,500 S14,629 S993 P993 P993 P993 P993 P993 P993 P99	\$14,520	\$38,343	Equip. Purch/Rental/Maint		209		6,968 °	23,823	Equip. Purch/Rental/Maint	7,134 *	209 *		7,177 °	14,520
Printing & Copying Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Utilities Utilities Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost Says Says Says Says Says Says Says Says	\$23,779	\$47,378	Postage & Delivery	17,143	421 '		6,034 °	23,598	Postage & Delivery	17,143 *	421 *		6,215 °	23,779
Office Supplies PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost S23,500 S32,500 S31,798 S22,375 S0 S31,798	\$14,629	\$29,258	Printing & Copying	14,629 *	7401		1,625 °	11,062	Printing & Copying	14,629 *				14,829
PC-Editorials PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Maintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$9,350 \$993 \$993 \$993 \$993 \$993 \$993 \$993 \$99	\$11,111	\$22,172	Office Supplies	8,688 *	749 '		3,506 €	3,506	Office Supplies	8,688 *	749 '		1,874 °	11,111
PC-Advertising PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Waintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$52,168 \$90,708 \$90,708 \$90,708 \$91,200 \$\$22,000 \$\$21,477 \$\$2,000 \$\$22,000 \$\$28,523 \$\$45,937 \$\$45,937 \$\$45,937 \$\$45,937 \$\$45,937 \$\$45,937 \$\$45,937 \$\$45,937 \$\$45,937 \$\$511,997 \$\$711,997 \$\$	\$3,611	\$7,117	PC-Editorials				993 0	993	PC-Editorials				3,811 °	3,611
PC-Composition/Presswork PC-Circulation & Mailing PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Waintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost Security Sports Sport Sport Sports Sport	\$1,023	\$2,016	PC-Advertising				52,168 °	52,168	PC-Advertising				1,023 °	1,023
PC-Circulation & Mailing PC-Commissions Allocation to Districts Set 1,200 Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Waintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost Set 1,000 Set 2,000 Set 2,000 Set 1,000 Set 2,000 Set 2,00	\$53,733	\$105,901	PC-Composition/Presswor				90,706	90,706	PC-Composition/Presswor				53,733 °	53,733
PC-Commissions Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Waintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$2,000 \$21,477 \$2,000 \$28,523 \$45,937 \$45,937 \$45,937 \$45,937 \$45,937 \$41,997 \$22,375 \$60 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$7	\$93,427	\$184,133	PC-Circulation & Mailing				2,000 €	2,000	PC-Circulation & Mailing				93,427 °	93,42
Allocation to Districts Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Maintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$21,477 \$22,000 \$22,000 \$28,523 \$45,937 \$45,937 \$45,937 \$45,937 \$41,997 \$22,375 \$50 \$50 \$51,997 \$51,798 \$50 \$52,375 \$50 \$52,000 \$52,000	\$2,000	\$4,000	PC-Commissions		45,800 *	15,400 E	2,000	61,200	PC-Commissions				2,000 °	2,000
Meetings & Conferences Travel National Board Activities National Convention Rent & Utilities Waintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Ald Unrestricted Programs Personnel Recruitment Cost S28,523 S45,937 S45,937 S15,496 S11,997 Telephone \$22,375 S0 S31,798 S31,798 S444 Scholarship/Student Ald S0 Unrestricted Programs S0 S2,000	\$81,200	\$122,400	Allocation to Districts	12 1257	2,282	13,400 €	6,060 °	21,477	Allocation to Districts	THE PARTY NAMED IN	45,800			81,20
Travel \$2,000 National Board Activities \$28,523 National Convention \$9,850 Rent & Utilities \$45,937 Maintenance \$15,496 Utilities \$11,997 Telephone \$22,375 Contributions \$0 Insurance \$31,798 Interest Expense \$0 Books & Publications \$223 Miscellaneous \$8,444 Scholarship/Student Aid \$0 Unrestricted Programs \$0 Personnel Recruitment Cost \$2,000	\$21,659	\$43,136	Meetings & Conferences	13,135 "	2,202		2,000 €	2,000	Meetings & Conferences	13,135	2,282		6,242 °	21,85
National Board Activities National Convention Rent & Utilities Maintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Ald Unrestricted Programs Personnel Recruitment Cost \$28,523 \$9,850 \$9,850 \$45,937 \$15,496 \$11,997 \$22,375 \$0 \$31,798 \$31,798 \$31,798 \$31,798 \$444 \$50 Unrestricted Programs \$60 \$2,000	\$2,000	\$4,000	Travel	28 522 0			2,000	28,523	Travel				2,000 °	2,00
National Convention Rent & Utilities Maintenance Utilities Telephone Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Ald Unrestricted Programs Personnel Recruitment Cost \$9,850 \$45,937 \$45,937 \$11,997 \$22,375 \$0 \$31,798 \$31,798 \$31,798 \$45,937 \$50 \$52,375 \$50 \$52,375 \$50 \$52,000 \$52,000	\$28,523	\$57,046	National Board Activities	28,523 0				9,850	National Board Activities	28,523 °				35,00
Rent & Utilities \$45,937 Maintenance \$15,496 Utilities \$11,997 Telephone \$22,375 Contributions \$0 Insurance \$31,798 Interest Expense \$0 Books & Publications \$223 Miscellaneous \$8,444 Scholarship/Student Aid \$0 Unrestricted Programs \$0 Personnel Recruitment Cost \$2,000	\$35,000	\$44,850	National Convention	9,850	16,000		29,937 €	45,937	National Convention	35,000 '			21.1885	47,18
Maintenance Utilities S11,997 Telephone S22,375 Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost S11,997 S22,375 S0 S31,798 S31,798 S223 S8,444 Scholarship/Student Aid S0 S223 S8,444 Scholarship/Student Aid S0 S2,000	\$47,188	\$93,125	Rent & Utilities		16,000		20,001	15,496	Rent & Utilities		15,000		31,188 °	15,49
Utilities \$11,997 Telephone \$22,375 Contributions \$0 Insurance \$31,798 Interest Expense \$0 Books & Publications \$223 Miscellaneous \$8,444 Scholarship/Student Aid \$0 Unrestricted Programs \$0 Personnel Recruitment Cost \$2,000	\$15,496	\$30,991	Maintenance	15,496 *				11,997	Maintenance	15,496 *				
Telephone \$22,375 Contributions \$0 Insurance \$31,798 Interest Expense \$0 Books & Publications \$223 Miscellaneous \$8,444 Scholarship/Student Aid \$0 Unrestricted Programs \$0 Personnel Recruitment Cost \$2,000	\$11,997	\$23,994	Utilities	11,997 *			10,885 °	22,375	Utilities	11,997 *				11,99
Contributions Insurance Interest Expense Books & Publications Miscellaneous Scholarship/Student Ald Unrestricted Programs Personnel Recruitment Cost S31,798 S0 \$31,798 \$0 \$223 \$8,444 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50	\$22,702		Telephone	9,516	1,974		10,003	22,315	Telephone	9,516 *	1,974		11,212 °	22,70
Insurance \$31,798 Interest Expense \$0 Books & Publications \$223 Miscellaneous \$8,444 Scholarship/Student Aid \$0 Unrestricted Programs \$0 Personnel Recruitment Cost \$2,000	\$0		Contributions	21 700 0				31,798	Contributions	0				24.70
Interest Expense Books & Publications Miscellaneous Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$0 \$223 \$8,444 \$0 \$0 \$20 \$200	\$31,798		Insurance	31,798 *				31,790	Insurance	31,798 *				31,79
Books & Publications Miscellaneous Scholarship/Student Ald Unrestricted Programs Personnel Recruitment Cost \$223 \$8,444 \$0 \$0 \$2,000	\$0	50	Interest Expense		****			223	Interest Expense					
Miscellaneous Scholarship/Student Ald Unrestricted Programs Personnel Recruitment Cost \$8,444 \$0 \$0 \$2,000	\$223		Books & Publications		223 '		*****	8,444	Books & Publications		223			22
Scholarship/Student Aid Unrestricted Programs Personnel Recruitment Cost \$2,000	\$8,547		Miscellaneous	5,000 m			3,444 °	0,444	Miscellaneous	5,000 *			3,547 €	8,54
Unrestricted Programs Personnel Recruitment Cost \$2,000	\$0	50	Scholarship/Student Aid						Scholarship/Student Aid					
Personnel Recruitment Cost \$2,000	\$0	\$0	Unrestricted Programs	0"				2,000	Unrestricted Programs	0 "				
	\$2,000	THE RESIDENCE OF THE PARTY OF T	Personnel Recruitment Co		388,663	12.705	390,980	1,285,583	Personnel Recruitment Co	2,000 *				2,00
The state of the s	\$1,313,597	\$2,599,180	Total Expenditures	490,540	366,663	15,400	390,900	1,203,303	Total Expenditures	509,257	390,488	15,400	398,452	1,313,59
Operating Reserve \$0	\$0	\$0	Operating Reserve					0	Operating Reserve					
Capital Reserve \$0	\$0	\$0	Capital Reserve					1 205 503	Capital Reserve					
GRAND TOTAL \$1,285,583	\$1,313,597	\$2,599,180	GRAND TOTAL					1,285,583	GRAND TOTAL					1,313,59
	**	50		Items A-I refer	to Exhibits A II	srough I				liems A-I refer to	n Exhibits & the	numb I		
30		-								MONTHS A-1 FEREN N	EXHORS A BIN	- July		

JACL operating budget B: \$7 Dues Increase—Reserves, Programs, Semi-monthly PC

	DATING BUDGET		BUDGET B			JACL C	PERATING BU		UDGETB				PERATING BUD	GET	UDGET
For the Two Years	ERATING BUDGET Ending December 31, grams, Semi-monthly P	1998					Ending Decemb rograms, Semi-n						Ending December ograms, Semi-mo		
	1997	1998	Total	REVENUE	HOQTES	REGIONS	DISTRICTS	PC	TOTAL	REVENUE D	HDQTRS 851,478 AJ	REGIONS	DISTRICTS	PC	TOTAL 851,47
EVENUE	\$834,582	\$851,478	\$1,686,060	Membership Revenue	834,582 ^2				834,582	Membership Revenue	198,605 *				198,60
embership Revenue	\$188,605	\$198,605	\$387,210	Investment Income	188,605 *				188,605	Fund Raising Revenues	70,000 *				70,0
restment Income and Raising Revenues	\$70,000	\$70,000	\$140,000	Fund Raising Revenues	70,000 *				70,000	PC Revenues	10,000			178,572 °	178,5
-	\$179,728	\$178,572	\$358,300	PC Revenues				179,728 °	179,728		35,339 *			110,312	35,3
Revenues	\$35,336	\$35,336	\$70,671	Donations	35,339 *				35,336	Donations					
onations	\$58,006	\$58,006	\$116,013	Other Revenue	58,006 *	-	-		58,006	Other Revenue	1,213,428				58,0
Total Revenue	\$1,366,257	\$1,391,997	\$2,758,254	Total Revenue	1,186,532	0		179,728	1,366,257	Total Revenue	1,213,428			178,572	1,391,9
POEMPATURES				EXPENDITURES						EXPENDITURES					-
KPENDITURES	\$778,122	\$781,625	\$1,559,746	Personnel Costs	262,463 **	321,005 0		174,654 0	778,122	Personnel Costs	283,393 *	322,830 *		175,403 °	781,6
ersonnel Costs	\$22,119	\$22,119	\$44,239	Contract Services	22,119*				22,119	Contract Services	22,119 *				22.1
ontract Services	\$350	\$2,500	\$2,850	Awards	350 *				350	Awards	2,500 *				2.5
wards	\$1,187	\$1,187	\$2,373	Dues, Subscription, Periodicals	1,187*				1,187	Dues, Subscription, Periodical					1.1
ues, Subscription, Periodicals		\$14,520	\$38,343	Equip. Purch/Rental/Maint	16,646 *	209 *		6,968 *	23,823	Equip. Purch/Rental/Maint	7,134	209 '		7,177 0	14,5
quip, Purch/Rental/Maint	\$23,823	\$23,779	\$47,378	Postage & Delivery	17,143*	421"		0,034 °	23,598	Postage & Delivery	17,143 *	421 '		6,215 °	23,7
ostage & Delivery	\$23,598		\$29,258	Printing & Copying	14,629 *				14,629	Printing & Copying	14,520 *				14,6
inting & Copying	\$14,629	\$14,629	\$22,172	Office Supplies	8,665 "	749"		1,625 °	11,062	Office Supplies	8,688 *	749		1,674 °	11,1
ffice Supplies	\$11,062	\$11,111	\$7,117	PC-Editorials				3,506 °	3,506	PC-Editorials				3,611 °	3,6
C-Editorials	\$3,506	\$3,611	\$2,016	PC-Advertising				993 €	993	PC-Advertising				1,023 °	1,0
C-Advertising	\$993	\$1,023		PC-Composition/Presswork				52,168 *	52,168	PC-Composition/Presework				53,733 °	53,7
C-Composition/Presswork	\$52,168	\$53,733	\$105,901	PC-Circulation & Mailing				90,708 *	90,706	PC-Circulation & Mailing				93,427 °	93,4
C-Circulation & Mailing	\$90,706	\$93,427	\$184,133	PC-Commissions				2,000 €	2,000	PC-Commissions				2,000 0	2,0
C-Commissions	\$2,000	\$2,000	\$4,000			50,380 ×	16,940 *		67,320	Altocation to Districts		50,380 *	16,940 *		67,3
Rocation to Districts	\$67,320	\$67,320	\$134,640	Allocation to Districts	13,135*	2,282	10,010	8,060 °	21,477	Meetings & Conferences	13,135	2,282 *		8,242 °	21,6
leetings & Conferences	\$21,477	\$21,659	\$43,136	Meetings & Conferences	10,100	2,202		2,000 €	2,000	Travel				2,000 °	2.0
ravel	\$2,000	\$2,000	\$4,000	Travel	*****			2,000	28,523	National Board Activities	28,523 *				28,5
ational Board Activities	\$28,523	\$28,523	\$57,046	National Board Activities	28,523 *				9,850	National Convention	35,0001				35,0
ational Convention	\$9,850	\$35,000	\$44,850	National Convention	9,850			20 827 5	45,937	Rent & Utilities		18,000 *		31,188 °	47,1
ent & Utilities	\$45,937	\$47,188	\$93,125	Rent & Utilities		16,000 *		29,937 °		Maintenance	15,490 *				15.4
laintenance	\$15,496	\$15,496	\$30,991	Maintenance	15,496 *				15,496	Utilities	11,097 *				11,9
tilities	\$11,997	\$11,997	\$23,994	Utilities	11,997 *				11,997	Telephone	9,516	1,974		11,212 4	22,7
	\$22,375	\$22,702	\$45,077	Telephone	9,516	1,974 *		10,885 °	22,375	Centributions	0				
elephone	50	\$0	\$0	Contributions	0					Insurance	31,798 *				31,7
Contributions	\$31,798	\$31,798	\$63,596	Insurance	31,795 *				31,798	Interest Expense	21,100				
surance	50	\$0	50	Interest Expense						Books & Publications		223 *			Z
iterest Expense	\$223	\$223	\$446	Books & Publications	223 '	0.			223		5,000 *	223		3,547 €	8.5
ooks & Publications	\$8,444	\$8,547	\$16,991	Miscellaneous	5,000 *			3,444 *	8,444	Miscellaneous	2,000			2,341	
liscellaneous	50	50	50	Scholarship/Student Aid						Scholarship/Student Akf	4 E 1000 H				
cholarship/Student Aid	\$15,000	\$15,000	\$30,000	Unrestricted Programs	15,000 "				15,000	Unrestricted Programs	15,000 "				15,0
nrestricted Programs		\$2,000	\$4,000	Demonal Repullment Cost	2,000 *				2,000	Personnel Recruitment Cost	2,000 *	-	-	-	2,0
ersonnel Recruitment Cost	\$2,000	\$1,334,717	\$2,641,420	Total Expenditures	505,763	393,020	16,940	390,980	1,308,703	Total Expenditures	524,257	395,068	16,940	398,452	1,334,7
Total Expenditures	\$1,306,703	WHEN PERSONAL PROPERTY AND PERSONAL PROPERTY PERSONAL PROPERTY AND PERSONAL PROPERTY AND PERSONAL PROPERTY PRO	\$66,634	Operating Reserve					34,554	Operating Reserve					32,2
perating Reserve	\$34,554	\$32,280	\$50,000	Capital Reserve					25,000	Capital Reserve					25,0
apital Reserve	\$25,000	\$25,000	\$2,758,254	GRAND TOTAL					1,306,257	GRAND TOTAL					1,391,9
GRAND TOTAL	\$1,366,257	\$1,391,997	42,130,234						-						

JACL operating budget C: \$14 Dues Increase—Reserves, Programs, Weekly PC

			BUDGET C						BUDGETC					B	UDGET C
JACI	OPERATING BUDG	SET				1001			DOUGETC			HCI OI	DEBATING BUILD		
	Years Ending December						Ending Decemi						PERATING BUD Inding Decemba		
(Rese	erves, Programs, Weekly I	PC)					s, Programs, Wi						Programs, Weel		
	1007	1998	Total												
REVENUE	\$952,854	\$969,750	Total \$1,922,604	REVENUE	HOGTES	REGIONS	DISTRICTS	PC	TOTAL	REVENUE	HDQTRS	REGIONS	DISTRICTS	PC	TOTAL
Membership Revenue	\$188,605	\$198,605	\$387,210	Membership Revenue	952,854 ^				952,854	Membership Revenue	989,750 **				969,750
Investment Income	\$70,000	\$70,000	\$140,000	Fund Raising Revenues	188,605 * 70,000 *				188,605	Investment Income	70,000 *				198,605 70,000
Fund Raising Revenues	\$230,105	\$231,686	\$451,791	PC Revenues	70,000			230 105 5	70,000	Fund Raising Revenues FC Revenues	10,000			231,686 °	231,686
PC Revenues Donations	\$35,336	\$35,336	\$70,671	Donations	35,339 *			230,105 °	230,105 35,336	Donations	35,339 *			201,000	35,336
Other Revenue	\$58,006	\$58,006	\$116,013	Other Revenue	58.006 *				58.006	Other Revenue	KR 004 *				58,008
Total Revenue	\$1,534,906	\$1,563,383	\$3,098,289	Total Revenue	1,304,604	0	0	230,105	1,534,906	Total Revenue	1,331,700	0	0	231,686	1,563,383
					The second second second		-	-	months and a second						
EXPENDITURES	****	******	******	EXPENDITURES						EXPENDITURES					
Personnel Costs	\$613,486	\$816,075	\$1,629,562 \$44,239	Personnel Costs	282,463 P	321,130 °		209,893 "	813,488	Personnel Costs	283,393 °	322,530 °		210,153 °	818,075
Contract Services	\$22,119 \$350	\$2,500	\$2,850	Contract Services	22,119 *				22,119	Contract Services	22,119 *				22,110
Awards	\$1,187	\$1,187	\$2,373	Awards	350 *				350	Awards	2,500 *				2,500
Dues, Subscription, Periodicals	\$23,823	\$14,520	\$38,343	Dues, Subscription, Periodica					1,187	Dues, Subscription, Periodica	1,187 *	200 5		*****	1,187
Equip. Purch/Rental/Maint	\$23,826	\$24,014	\$47,841	Equip. Purch/Rental/Maint	18,646	209 *		0,968 °	23,823	Equip. Purch/Rental/Maint	7,134	200 ° 421 °		7,177° 8,450°	14,520 24,014
Postage & Delivery	\$14,629	\$14,629	\$29,258	Postage & Delivery	17,143	421"		6,262 6	23,826	Postage & Delivery	17,143 *	421		420	14,629
Printing & Copying	\$12,109	\$12,189	\$24,297	Printing & Copying	14,629 *	****			14,629	Printing & Copying	8,688	749 *		2,752 °	12,189
Office Supplies	\$5,572	\$5,739	\$11,311	Office Supplies PC-Editorials	8,688 "	749		2,672 €	12,109	Office Supplies PC-Editorials	6,000	148		5,739 9	5,739
PC-Editorials PC-Advertision	\$993	\$1,023	\$2,016	PC-Advertising				5,572 °	5,572	PC-Editorials PC-Advertising				1,023 °	1,023
PC-Advertising PC-Composition/Presswork	\$88,697	\$91,358	\$180,055	PC-Composition/Presswork				993 0	093	PC-Composition/Presswork				91,358 0	91,358
PC-Circulation & Mailing	\$172,266	\$177,434	\$349,700	PC-Circulation & Mailing				88,697 ° 172,266 °	88,697	PC-Circulation & Mailing				177,434 °	177,434
PC-Commissions	\$3,500	\$3,500	\$7,000	PC-Commissions				3,500 9	172,268	PC-Commissions				3,500 °	3,500
Allocation to Districts	\$67,320	\$67,320	\$134,640	Allocation to Districts		50,380 *	16,940 *	0,000	67,320	Allocation to Districts		50,380 °	18,940 *		67,320
Meetings & Conferences	\$21,877	\$22,071	\$43,948	Meetings & Conferences	13,135	2,282	10,010	6,460 €	21,877	Meetings & Conferences	13,135 *	2,282 *		8,854 °	22,071
Travel	\$2,000	\$2,000	\$4,000	Travel				2,000	2,000	Travel				2,000 €	2,000
National Board Activities	\$28,523	\$28,523	\$57,046	National Board Activities	28,523 9			-1	28,523	National Board Activities	28,523 0				24,523
National Convention	\$9,850	\$35,000	\$44,850	National Convention	9,850				9,850	National Convention	35,000				35,000
Rent & Utilities	\$45,937	\$47,188	\$93,125	Rent & Utilities		16,000 *		29,937 0	45,937	Rent & Utilities		18,000 *		31,188 °	47,188
Maintenance	\$15,496	\$15,496	\$30,991 \$23,994	Maintenance	15,496 °				15,490	Maintenance	15,498 *				15,498
Utilities	\$11,997	\$11,997	\$44,072	Utilities	11,997 *				11,097	Utilities	11,997 *				11,997
Telephone	\$0	50	50	Telephone	9,516	1,974 *		10,390 0	21,880	Telephone	0,518 *	1,974 "		10,702 0	22,192
Contributions	\$31,798	\$31,798	\$63,596	Contributions	0				0	Contributions	0				** ***
Insurance	\$0	\$0	\$0	Insurance	31,798 *				31,798	Insurance	31,798.*				31,798
Interest Expense	\$223	\$223	\$440	Interest Expense						Interest Expense Books & Publications		223 *			223
Books & Publications	\$9,477	\$9,612	\$19,089	Books & Publications Miscellaneous	223 '	0,		4 4770	223	Miscellaneous	5,000 *	***		4,612 0	9,812
Miscellaneous	\$0	\$0	\$0	Scholarship/Student Aid	5,000 *			4,477 0	0,477	Scholarship/Student Akt	0,000			1910	Hair
Scholarship/Student Ald	\$15,000	\$15,000	\$30,000	Unrestricted Programs	15,000 "				15,000	Unrestricted Programs	15,000 11				15,000
Unrestricted Programs Personnel Recruitment Cost	\$2,000	\$2,000	\$4,000	Personnel Recruitment Cost	2,000 "				2,000	Parennal Barritmant Cost	2000 8				2,000
Total Expenditures	\$1,465,935	\$1,496,707	\$2,962,642	Total Expenditures	505,763	393,145	16,940	550,087	1,465,935	Total Expenditures	524,257	394,768	18,940	580,742	1,498,707
	\$43,971	\$41,676	\$85,647	Operating Reserve	-	-	-	-	43,971	Operating Reserve			The second secon		41,078
Operating Reserve Capital Reserve	\$25,000	\$25,000	\$50,000	Capital Reserve					25,000	Capital Reserve					25,000
GRAND TOTAL	\$1,534,906	\$1,563,383	\$3,098,289	GRAND TOTAL					1,534,908	GRAND TOTAL					1,583,383
THE RESERVE OF THE PARTY OF THE	The second party								-						
	(\$0)	50	10		tems A-I refer to	o Exhibits A thr	ough I			ne ne	ems A-I refer to	Exhibits A three	igh I		

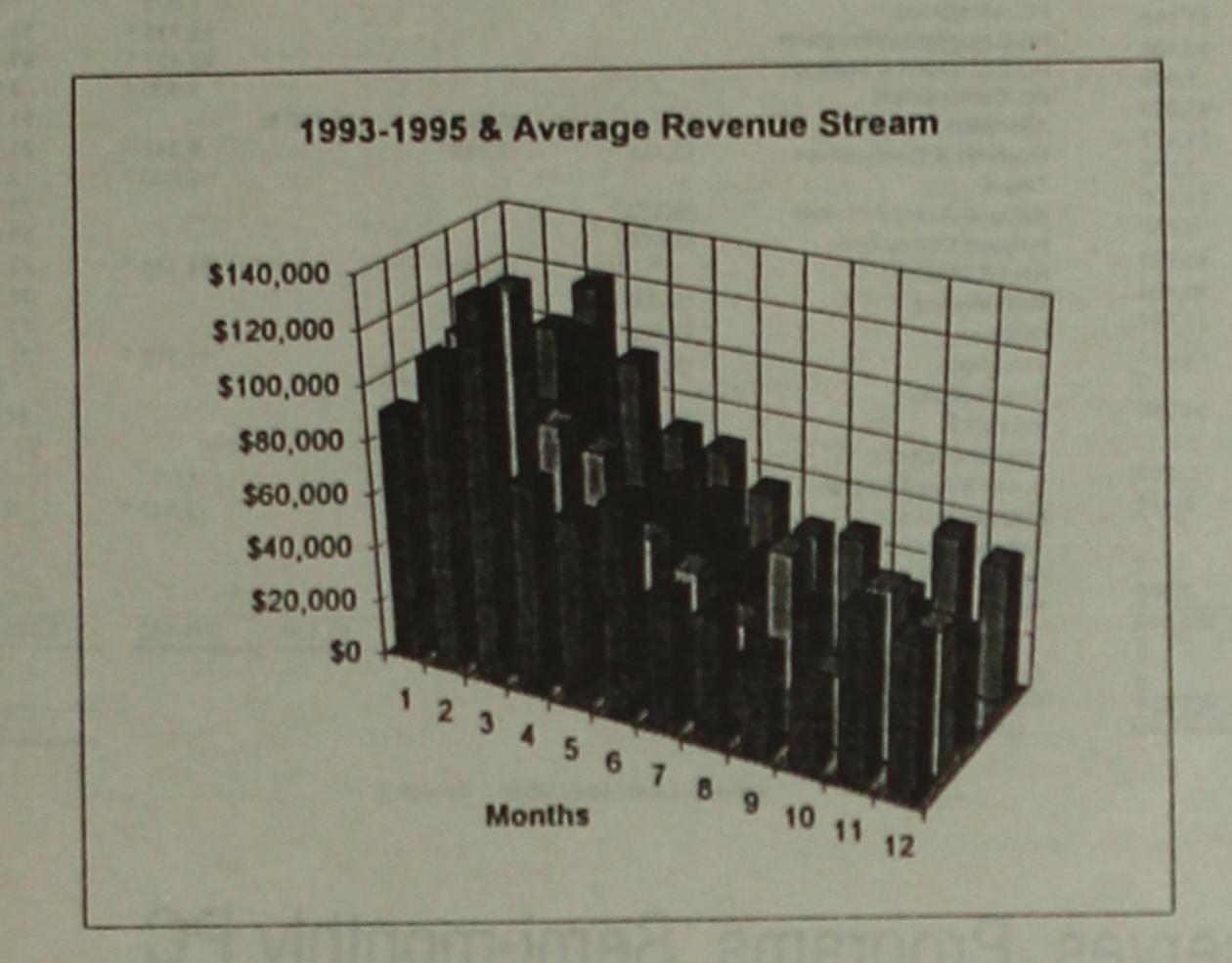
Monthly Membership Revenue Based on 1995 Revenues/Average Stream/Projected Increase

	1993	1994	1995	Annual Average	1996 To Date	0% 1997*	0% 1998*
January	\$90,404	\$61,465	\$56,209	\$69,359	\$46,306	\$63,338	\$63,338
February	\$113,045	\$116,794	\$73,757	\$101,199	\$118,639	\$92,414	\$92,414
March	\$137,243	\$135,714	\$85,470	\$119,476	\$132,603	\$109,104	\$109,104
April	\$76,007	\$91,201	\$115,614	\$94,274		\$86,090	\$86,090
May	\$67,754	\$85,025	\$59,643	\$70,807		\$64,661	\$64,661
June	\$76,663	\$57,890	\$69,323	\$67,959		\$62,059	\$62,059
July	\$48,853	\$50,308	\$67,421	\$55,527		\$50,707	\$50,707
August	\$46,096	\$36,520	\$50,787	\$44,468		\$40,607	\$40,607
September	\$37,750	\$65,011	\$37,385	\$46,715		\$42,660	\$42,660
October	\$29,225	\$26,786	\$34,007	\$30,006		\$27,401	\$27,401
November	\$62,056	\$61,081	\$44,616	\$55,918		\$51,064	\$51,064
December	\$55,592	\$51,926	\$41,118	\$49,545		\$45,244	\$45,244
Total	\$840,689	\$839,721	\$735,349	\$805,253		\$735,349	\$735,349

Projected Revenues based on Membership Increase

\$753,908 \$773,078

^{* -}Based on the average revenue stream



MEMBERSHIP REVENUE

Based on 1995 Membership Volume Dues Increases of \$6 & \$1 For 1997 & 1998, Respectively

					199	7		199	18
Men\mbership Type	No. of Members	Current	Total Revenue	Incr	New Dues	Total Revenue	Incr	New Dues	Total Revenue
Couple/Family	4,253	\$65	\$276,445	\$6	\$71	\$301,963	\$1	\$72	\$306,216
Century	85	\$95	\$8,075	\$6	\$101	\$8,585	\$1	\$102	\$8,670
Corporation	1	\$250	\$250	\$0	\$250	\$250	\$0	\$250	\$250
Regular	10,463	\$36	\$376,668	\$6	\$42	\$439,446	\$1	\$43	\$449,909
Student/Youth	614	\$10	\$6,140	\$6	\$16	\$9,824	\$1	\$17	\$10,438
Thousand Club	1,141	\$48	\$54,768	\$6	\$54	\$61,614	\$1	\$55	\$62,755
Thousand Spouse	340	\$29	\$9,860	\$6	\$35	\$11,900	\$1	\$36	\$12,240
Thousand Life	1	\$1,000	\$1,000	\$0	\$1,000	\$1,000	\$0	\$1,000	\$1,000
Twenty Year Life	2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	16,900		\$733,206			\$834,582			\$851,478
Additional Revent	ue					\$101,376			\$118,272

\$6.00 1997 Dues Increase

\$1.00 1998 Dues Increase

MEMBERSHIP REVENUE

Based on 1995 Membership Volume Dues Increases of \$13 and \$1 For 1997 & 1998, Respectively

					199	17		19	98
Men\mbership Type	No. of Members	Current	Total Revenue	Incr	New Dues	Total Revenue	Incr	New Dues	Total Revenue
Couple/Family	4,253	\$65	\$276,445	\$13	\$78	\$331,734	51	\$79	\$335,987
Century	85	\$95	\$8,075	\$13	\$108	\$9,180	51	\$109	\$9,265
Corporation	1	\$250	\$250	\$0	\$250	\$250	\$0	\$250	\$250
Regular	10,463	\$36	\$376,668	\$13	\$49	\$512,687	51	\$50	\$523,150
Student/Youth	614	\$10	\$6,140	\$13	\$23	\$14,122	\$1	\$24	\$14,736
Thousand Club	1,141	\$48	\$54,768	\$13	\$61	\$69,601	\$1	\$62	\$70,742
Thousand Spouse	340	\$29	\$9,860	\$13	\$42	\$14,280	\$1	\$43	\$14,820
Thousand Life	1	\$1,000	\$1,000	\$0	\$1,000	\$1,000	\$0	\$1,000	\$1,000
Twenty Year Life	2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	16,900		\$733,206			\$952,854			\$969,750
Additional Revent	ue					\$219,648			\$236,544

\$13.00 1997 Dues Increase

\$1.00 1998 Dues Increase

Annual

COMPARISON OF REVENUE & EXPENDITURES For the Years 1993, 1994, 1995

					Annual	
REVENUE	1993	1994	1995	Total	Average	Revision
Membership Revenue	\$835,433	\$840,220	\$735,349	\$2,411,002	\$803,667	
Investment Income	\$196,269	\$196,074	\$173,472	\$565,815	\$188,605	\$198,605
Fund Raising Revenues	\$0	\$120,230	\$64,789	\$185,019	\$61,673	\$70,000 '
PC Revenues	\$262,712	\$228,825	\$190,136	\$681,673	\$227,224	
Donations	\$41,373	\$32,874	\$31,769	\$106,016	\$35,339	
Other Income	\$72,668	\$57,092	\$44,259	\$174,019	\$58,006	
Total Revenue	\$1,408,455	\$1,475,315	\$1,239,774	\$4,123,544	\$1,374,515	
EXPENDITURES						
Salaries	\$855,295	\$861,255	\$663,275	\$2,379,825	\$793,275	
Contract Services	\$18,985	\$19,828	\$27,545	\$66,358	\$22,119	
Awards	\$354	\$2,538	(\$10)	\$2,882	\$961	\$350
Dues, Subscription, Periodicals	\$1,642	\$1,353	\$565	\$3,560	\$1,187	\$2,500
Equipment Rental/Maintenance	\$6,495	\$5,292	\$7,077	\$18,864	\$6,288	
Postage & Delivery	\$24,488	\$27,453	\$18,854	\$70,795	\$23,598	
Printing & Copying	\$19,820	\$16,442	\$7,625	\$43,887	\$14,629	
Office Supplies	\$11,997	\$10,898	\$10,290	\$33,185	\$11,062	
Telephone	\$18,825	\$23,664	\$24,636	\$67,125	\$22,375	
Books & Publications	\$0	\$0	\$308	\$308	\$103	
Editorials	\$3,174	\$3,808	\$1,863	\$8,845	\$2,948	
Advertising	\$0	\$0	\$1,000	\$1,000	\$333	
Composition/Presswork	\$59,353	\$45,199	\$45,874	\$150,426	\$50,142	
Circulation & Mailing	\$183,671	\$114,326	\$97,601	\$395,598	\$131,866	
Allocation to Districts	\$71,434	\$68,019	\$66,097	\$205,550	\$68,517	
Meetings & Conferences	\$29,700	\$19,250	\$15,481	\$64,431	\$21,477	
National Board Meeting	\$23,148	\$23,746	\$9,099	\$55,993	\$18,664	
National Convention	\$12,810	\$52,369	\$9,049	\$74,228	\$24,743	
National Board Member Exp	\$9,103	\$1,755	\$283	\$11,141	\$3,714	
National Committee Expenses	\$3,834	\$13,939	\$661	\$18,434	\$6,145	
Maintenance	\$18,969	\$13,511	\$14,007	\$46,487	\$15,496	
Utilities	\$11,997	\$10,550	\$10,555	\$33,102	\$11,034	
Contributions	\$2,000	\$500	\$250	\$2,750	\$917	
Insurance	\$31,798	\$28,996	\$27,666	\$88,460	\$29,487	
Interest Expense	\$256	NEL AND	\$0	\$256	\$85	
Miscellaneous	\$20,534	\$13,896	\$12,884	\$47,314	\$15,771	
Scholarship/Student Aid			\$1,324	\$1,324	\$441	
Unrestricted Programs	\$29,486	\$28,613	(\$2,992)	\$55,107	\$18,369	
Personnel Recruitment Cost			\$4,443	\$4,443	\$1,481	
Commissions			\$2,127	\$2,127	\$709	
Rent & Utilities	\$76,132	\$46,409	\$43,338	\$165,879	\$55,293	
Total Expenditures	\$1,545,300	\$1,453,609	\$1,120,775	\$4,119,684	\$1,373,228	
Total Revenue over Expenditures	(\$136,845)	control florestered emissions	\$118,999	\$3,860	\$1,287	
Other Changes in Fund Balance	(\$19,804)		(\$108,486)		(\$70,826)	
Fund Balance-Beginning of year	\$397,932	\$241,283	\$178,800	\$397,932		10000
Fund Balance-End of year	\$241,283	\$178,800	\$189,313	\$189,313		
Turis Dalarios Lina or year				-		

With revised investment policies, investment income is estimated to increase \$10,000 in 1998

Award amount revised to \$350 for 1997 and \$2,500 for 1998

HEADQUARTERS & DC OFFICE EXPENSES Based On 1995 Expenses

	Annual Avg'	PC Costs'	DC,	Hdqtrs
Equipment Rental/Mainten	\$6,288	\$6,968	\$209	Revised*
Postage & Delivery	\$23,598	\$6,034	\$421	\$17,143
Office Supplies	\$11,062	\$1,625	\$749	\$8,688
Telephone	\$22,375	\$10,885	\$1,974	\$9,516
Books & Publications	\$103		\$223	
Meetings & Conferences	\$21,477	\$6,060	\$2,282	\$13,135
Total Expenditures	\$84,903	\$31,572	\$5,858	\$48,482

' From EXHIBIT B

²From EXHIBIT C

11995 Expenses

*Equipment upgrades @ Hdqtrs are estimated at \$23,780 as follows:

70% \$15,646 \$7,134 1998 \$23,780

PACIFIC CITIZEN Revenue & Expenditures For Semi-monthly & Weekly PCs

	Semi-m	onthly	Weekly		
REVENUE	1997	1998	1997	1998	
Advertising	\$40,853	\$40,853	\$91,230	\$93,967	
Non-Member Sub	\$50,169	\$51,674	\$50,169	\$51,674	
Holiday Issue	\$86,516	\$83,921	\$86,516	\$83,921	
JACL Sub(\$12)	\$198,599	\$192,641	\$198,599	\$192,641	
Miscellaneous	\$2,190	\$2,124	\$2,190	\$2,124	
Total Revenue	\$378,327	\$371,213	\$428,704	\$424,327	
EXPENDITURES					
Editorial	\$3,506	\$3,611	\$5,572	\$5,739	
Advertising	\$993	\$1,023	\$993	\$1,023	
Presswork	\$52,168	\$53,733	\$88,697	\$91,358	
Mailing	\$90,706	\$93,427	\$172,266	\$177,434	
	\$147,373	\$151,794	\$267,528	\$275,554	
Salaries	\$142,421	\$146,694	\$174,175	\$179,401	
Payroll Taxes	\$12,020	\$12,381	\$14,701	\$15,141	
Health Ins	\$10,853	\$11,178	\$13,272	\$13,670	
Retirement/Fringe	\$8,773	\$9,036	\$10,729	\$11,051	
Equip Rental/Maint	\$6,968	\$7,177	\$6,968	\$7,177	
Postage/Delivery	\$6,034	\$6,215	\$8,262	\$8,450	
Office Supplies	\$1,625	\$1,674	\$2,672	\$2,752	
Telephone/FAX	\$10,885	\$11,212	\$10,390	\$10,702	
Meetings/Conf	\$6,060	\$6,242	\$6,460	\$8,654	
Travel '	\$2,000	\$2,000	\$2,000	\$2,000	
Commissions	\$2,000	\$2,000	\$3,500	\$3,500	
Rent/Utilities	\$29,937	\$31,188	\$29,937	\$31,188	
Miscellaneous	\$3,444	\$3,547	\$4,477	\$4,612	
Total	\$243,020	\$250,544	\$285,543	\$294,298	

¹ To provide travel funds for the PC to attend and report on JACL functions

UNRESTRICTED PROGRAMS 1997 & 1998

	Cost of Program					
Program Name	1997	1998				
Education Programs	\$15,000	\$15,000				

\$15,000 \$15,000

1998 NATIONAL CONVENTION 1997 & 1998

1997	Travel	Meals/ Lodging	Expenses	Total
National Staff' Convention Committee Other'	\$1,000	\$600	\$250 \$2,000 \$6,000	\$1,850 \$2,000 \$8,000
Total				\$9,850
1998	Travel	Meals/ Lodging	Expenses	Total
National Staff ² Convention Committee	\$2,500	\$4,500	\$3,000 \$5,000	\$10,000 \$5,000
Other 3			\$20,000	\$20,000
Total	NAME AND ADDRESS OF THE PARTY O	and the second second	-	\$35,000

1 2 trips to Philadelphia, 4 days

² 5 trips to Philadelphia, 30 days convention planner

OVERVIEW

(Continued from page 4)

Consumables

12. Postage & Delivery-The average expenses for 1993-95. They are likely to rise from the 1995 figures as JACL gets back into handling membership mailings on a more routine basis. Postage costs also should go up since Headquarters is now handling all mailings instead of contracting out the mailings.

13. Printing & Copying-The average expense for 1993-95. Costs include printing membership brochures and other publications, and

routine copy charges.

14. OfficeSupplies - The average expense for 1993-95. Compared to the budgeted figures for 1996, the average reflects an increase of about \$1,000. The increase will be absorbed by inflationary costs and increased costs due to handling all mailings internally instead of using an external mailinhouse.

Pacific Citizen Charges

15. Editorials—The expense is for the writing of editorials. The amount is about the same as the projected expense for 1996. It would go up if the PC is published on a weekly basis.

16. Advertising—This reflects costs to obtain advertising for the Pacific Citizen. The charge remains about the same as in 1996. No increased costs projected for a

weekly publication.

17. Composition/Presswork-The amounts are the costs of layout and printing the Pacific Citizen. The figures prepared by the Pacific Citizen are higher than the average for 1993-95, but less than the proposed budget for 1996. The expense would go up for a weekly publication.

18. Circulation and Mailing-The charges are the distribution and mailing costs. The figure is reduced from the 1993-95 average since the publication is now printed semimonthly instead of weekly. The expense would go up for a weekly

publication.

19. Commissions-Sales commissions are provided to persons who sell advertisements for the Pacific Citizen. The amount was rounded down but is approximately the same as the commissions in 1995. The expense would go up for a weekly publication.

20. Allocation to Districts—The allocation was reduced by \$8,800 in 1995 because the Washington, D.C., office expenses are being paid directly from Headquarters. The additional \$6,120 in Budgets B and C would be used to cover current shortfalls and make adjustments between regions including the volunteer-directed offices. A formula for the distribution of the funds is to be developed.

21. Meetings and Conferences —The item includes staff travel costs that are an average of the 1993-95 charges. A modest adjustment for travel is made should the PC become a weekly publication.

22. Travel—The item is for travel costs associated with Pacific Citizen coverage of National JACL

sponsored events.

23. National Board Activities-The amount reflects changes being made in 1996 that provide for reinstating the payment of travel costs for Board members to attend National JACL meetings.

24. National Convention—The amount is reduced for 1997 since fewer Convention costs should be carried over from 1996. The costs go up in 1998, for the next biennial convention in Philadelphia. Consultant and travel costs are included in the convention line item.

25. Rent and Utilities-These costs are for rent and utility charges of the Pacific Citizen and the Washington, D.C., office. They are the approximate actual costs for 1996. Charges are projected to go up an additional \$1,250 in 1998.

² Annual giving is estimated at \$70,000/yr

26. Maintenance—Headquarters building maintenance costs are the average of the 1993-95 figures. The item includes janitorial services, maintenance of the building elevator, heating and air-conditioning system, and maintenance of kitchen equipment. There are no projected changes.

27. Utilities—Utility costs are the same as the 1993 costs, when the JACL was fully staffed. Under normal operating conditions, it is projected that the utility costs should be about what they were in 1993. Inflationary increases are not calculated into the amount.

28. Telephone—The telephone charges are an average of the charges from 1993-95. The projected charges for a weekly PC go down. The numbers were prepared by the Pacific Citizen.

29. Contributions—No charges to the item are projected. JACL is no longer contributing to or attending other organizational fund-raising events.

30. Insurance—The insurance premiums are the same as 1993 and are \$1,798 more than what was budgeted for 1996. The 1993 figure is maintained in anticipation of any possible inflationary increases and increases that usually occur in convention years.

31. Books and Publications-The line item is a small expenditure for the periodic purchase of selected publications. No changes are projected.

32. Interest Expense—No expenses for the item are projected. Interest on loans, past due bills, etc., are normally credited here.

33. Miscellaneous-These costs reflect a 5.5 percent increase over the 1996 proposed budget. The item includes building parking, bank charges, service fees, and such items as cards and flowers for special occasions. The expenses in 1995 and 1996 were reduced as a consequence of reduced spending. They would go up slightly in 1998 and comparatively more should the PC be published weekly.

34. Scholarship/Student Aid-No expenses for the item are projected. Internships and costs associated with such programs would be credited here.

35. Unrestricted Programs-JACL currently operates or has under its jurisdiction about 32 different programs (see list at bottom right for programs that the JACL currently operates). The line item is for only the marginal costs of adding new program initiatives, such as consum-ables, telephone costs, postage, printing, meeting site rental fees, etc. Approximately 15 percent is used to cover administrative costs of operating the programs, including staff salaries. It is anticipated that JACL would seek funding from other sources if the funding is inadequate to cover staff costs. The new funds will be applied to the expansion of the Education program.

36. Personnel Recruitment Costs—Costs are reserved in anticipation of any possible personnel changes. Costs include advertising charges as well as possible lodging and travel costs that might be necessary.

Allocation of the Fund Balance (revenues left over after all expenses)

37. Operating Reserve—At the end of each year, part or all of the fund balance is placed in the Operating Reserve. The line item is normally a reserve to be used for "special contingencies" as specified in the JACL Constitution and Bylaws.

38. Capital Reserve-The line item is normally used to underwrite periodic capital expenditures. Such items may include equipment replacement as well as unforeseen building-related expenditures, such as fire alarm modifications due to regulatory requirements or natural disasters such as earthquakes.

JACL Operating Budget For the Year Ended December 31, 1996

REVENUE	NATIONAL	REGIONS	DISTRICTS	PC	TOTAL
Membership Revenue	\$810,000				\$810,000
Investment Income	\$230,000				\$230,000
Fund Raising Revenues	\$55,000 1				\$55,000
PC Revenues				\$170,000	\$170,000
Board Fundraising	\$29,000 3				\$29,000
Donations	\$65,000				\$65,000
Total Revenue	\$1,189,000	\$0	\$0	\$170,000	\$1,359,000
EXPENDITURES					
Salaries	\$245,000	\$270,000		\$135,000	\$650,000
Payroll Taxes	\$22,200	\$24,300		\$11,500	\$58,000
Health Insurance	\$10,040	\$15,360		\$9,600	\$35,000
Retirement & Fringe Benefi	\$26,500	\$19,800		\$8,700	\$55,000
Contract Services	\$22,000				\$22,000
Awards	\$1,000				\$1,000
Dues, Subscription, Periodi-	\$1,500				\$1,500
Equip. Purch/Rental/Maint	\$5,000			\$6,000	\$11,000
Postage & Delivery	\$22,000			\$5,000	\$27,000
Printing & Copying	\$18,000				\$18,000
Office Supplies	\$6,500			\$3,500	\$10,000
Telephone	\$10,000			\$10,000	\$20,000
Editorials				\$3,500	\$3,500
Advertising				\$1,000	\$1,000
Composition/Presswork				\$58,000	\$58,000
Circulation & Mailing				\$116,000	\$116,000
Allocation to Districts		\$54,600	\$15,400		\$70,000
Meetings & Conferences	\$5,000			\$5,000	\$10,000
National Board Meeting	\$10,000				\$10,000
National Convention	\$15,000 2				\$15,000
National Board Member Ex	\$2,000				\$2,000
National Committee Expens					\$2,000
Maintenance	\$15,000				\$15,000
Utilities	\$12,000				\$12,000
Prepaid Insurance	\$30,000				\$30,000
Miscellaneous	\$5,000			\$3,000	\$8,000
Scholarship/Student Aid					
Unrestricted Programs	\$10,000				\$10,000
Personnel Recruitment Cos					\$2,000
Commissions	42,000			\$3,000	\$3,000
Rent & Utilities		\$16,000		\$30,000	\$46,000
Total Expenditures	\$497,740	\$400,060	\$15,400	\$408,800	\$1,322,000
Reserve Fund			-		\$12,000
Capital Improvements					\$25,000
Total Expenditures, Capit	al Improvement	ts and Reserv	e Fund		\$1,359,000
Total Experiences, output					Department of the last of the

1 - \$15,000 carryover for 1995, \$40,000 1996 campaign

2 - Expenses not anticipated to be reimbursed before year end 3 - This is a one time pledge for 1995 only

PROJECTED SALARIES - 1997 & 1998

	Salaries - 1997	Salaries - 1998	Total Salaries
	(2X/Month	PCa)	
Headquarters			
Salaries	\$241,374	\$241,374	\$482,748
Payroll Taxes	\$24,137	\$24,137	\$48,275
Health Insurance	\$8,434	\$8,434	\$16,867
Benefits	\$8,518	\$9,447	\$17,966
	\$282,463	\$283,392	\$565,855
Regions			
Salaries	\$262,006	\$262,006	\$524,013
Payroll Taxes	\$26,201	\$26,201	\$52,401
Health Insurance	\$15,180	\$15,180	\$30,361
Benefits	\$17,617	\$19,441	\$37,058
	\$321,004	\$322,828	\$643,833
Pacific Citizen			
Salaries	\$142,421	\$142,421	\$284,842
Payroll Taxes	\$14,242	\$14,242	\$28,484
Health Insurance	\$8,434	\$8,434	\$16,867
Benefits	\$9,557	\$10,308	\$19,862
	\$174,654	\$175,402	\$350,056
TOTAL-1997	\$778,121	\$781,623	\$1,559,744
	(Weekly	PCs)	
Headquarters			
Salaries	\$241,374	\$241,374	\$482,748
Payroll Taxes	\$24,137	\$24,137	\$48,275
Health Insurance	\$8,434	\$8,434	\$16,867
Benefits	\$8,518	\$9,447	\$17,966
	\$282,463	\$283,392	\$565,855
Regions	****	****	******
Salaries	\$262,006	\$262,006	\$524,013
Payroll Taxes	\$26,201	\$26,201	\$52,401
Health Insurance	\$15,180	\$15,180	\$30,361
Benefits	\$17,742	\$19,141	\$36,883
	\$321,129	\$322,528	\$643,658
Pacific Citizen	******	*******	****
Salaries	\$174,175	\$174,175	\$348,351
Payroll Taxes	\$17,418	\$17,418	\$34,835
Health Insurance	\$8,434	\$8,434	\$16,867
Benefits	\$9,866	\$10,126	\$19,992
	*200,002	9219,192	4120,013
TOTAL-1998	\$813,484	\$816,073	\$1,629,557

JACL Budget vs Actual For The Year Ended December 31, 1995

	(UNAUD	ITED)		
				Under/(Over)
REVENUE	Budget	Actual	%	Budget
Membership Revenue	\$805,000	\$735,349	8.65%	\$69,651
Investment Income	\$226,000	\$173,472	23.24%	\$52,528
Fund Raising Revenues	\$0	\$64,789		(\$64,789)
PC Revenues	\$154,256	\$190,136	-23.26%	(\$35,880)
Other Revenues	\$85,000	\$76,028	10.56%	\$8,972
Total Revenue	\$1,270,256	\$1,239,774	2.40%	\$30,482
EXPENDITURES				
Salaries	\$609,400	\$552,974	9.26%	\$56,426
Payroll Taxes	\$52,100	\$52,767	-1.28%	(\$667)
Health Insurance	\$31,656	\$30,077	4.99%	\$1,579
Retirement & Fringe Benefits	\$54,300	\$27,457	49.43%	\$26,843
Contract Services	\$13,000	\$27,545	-111.88%	(\$14,545)
Awards	\$1,000	(\$10)	101.00%	\$1,010
Dues, Subscription, Periodicals	\$1,500	\$565	62.33%	\$935
Equipment Rental/Maintenance	\$6,000	\$7,077	-17.95%	(\$1,077)
Postage & Delivery	\$30,000	\$18,854	37.15%	\$11,146
Printing & Copying	\$17,600	\$7,625	56.68%	\$9,975
Office Supplies	\$10,000	\$10,290	-2.90%	(\$290)
Telephone	\$17,000	\$24,636	-44.92%	(\$7,636)
Books & Publications	\$0	\$308		(\$308)
Editorials	\$13,500	\$1,863	86.20%	\$11,637
Advertising	\$1,000	\$1,000	0.00%	\$0
Composition/Presswork	\$36,000	\$45,874	-27.43%	(\$9,874)
Circulation & Mailing	\$110,000	\$97,601	11.27%	\$12,399
Allocation to Districts	\$88,200	\$66,097	25.06%	\$22,103
Meetings & Conferences	\$10,000	\$15,481	-54.81%	(\$5,481)
National Board Meeting	\$10,000	\$9,099	9.01%	\$901
National Convention	\$3,000	\$9,049	-201.63%	(\$6,049)
National Board Member Exp	\$4,000	\$283	92.93%	\$3,717
National Committee Expenses	\$3,000	\$661	77,97%	\$2,339
Maintenance	\$19,000	\$14,007	26.28%	\$4,993
Utilities	\$12,000	\$10,555	12.04%	\$1,445
Contributions	\$0	\$250		(\$250)
Insurance	\$30,000	\$27,666	7.78%	\$2,334
Miscellaneous	\$11,000	\$12,884	-17.13%	(\$1,884)
Scholarship/Student Aid		\$1,324		(\$1,324)
Unrestricted Programs	\$15,000	(\$2,992)	119.95%	\$17,992
Reserve Fund	\$12,000	\$21,909	-82.58%	(\$9,909)
Personnel Recruitment Cost		\$4,443		(\$4,443)
Commissions	\$4,000	\$2,127	46.83%	\$1,873
PC Legal Settlement	\$12,000	\$12,000		\$0
Rent & Utilities	\$33,000	\$43,338	-31,33%	(\$10,338)
Total Expenditures	\$1,270,256	\$1,154,684	9.10%	\$115,572
Total Revenue over Expenditures		\$85,090		

REGIONAL ALLOCATIONS

For 1997 & 1998

District		1997	1998
Central California	CCDC	\$1,950	\$1,950
Midwest	MW	\$2,250	\$2,250
Northern California	NCWNP	\$1,500	\$1,500
Pacific Northwest	PNW	\$1,875	\$1,875
Pacific Southwest	PSW _	\$3,875	\$3,875
Quarterly-Regions	-	\$11,450	\$11,450
Yearly Regions		\$45,800	\$45,800
Yearly Regions + 10%	-	\$50,380	\$50,380
Eastern	EDC	\$1,375	\$1,375
Intermountain	IDC	\$1,100	\$1,100
Mountain Plains	MPDC _	\$1,375	\$1,375
Quarterly-Districts		\$3,850	\$3,850
Yearly-Districts		\$15,400	\$15,400
Yearly-Districts + 10%		\$16,940	\$16,940
Total Quarterly Allocations - Cu	rrent	\$15,300	\$15,300
Total Yearly Allocations + 10%		\$67,320	\$67,320

Note: The 10% is an overall increase in allocations to Districts. Increases to individual Districts will be determined based on recommendations by the committee appointed to review this item.

NATIONAL BOARD ACTIVITIES

For 1997 & 1998

		Meals		
1997	Travel	Lodging	Expenses	Total
National Board Meetings				\$18,664
National Board Member Expense				\$3,714
National Committee Expense				\$8,145
Total			-	\$28,523
1998	Travel	Meals/ Lodging	Expenses	Total
National Board Meetings				\$18,664
National Board Member Expense				\$3,714
National Committee Expense				\$6,145
Total				\$28,523

JACL preliminary list of programs

The following is a preliminary list of programs (footnote 1) that are being organized for accounting and evaluation purposes. The list is under development and is not complete. It is being provided to merely indicate the breadth and scope of activities that JACL has undertaken and for which personnel (staff or volunteers) must be assigned and costs are charged and for which JACL is held accountable. These programs also coincide with many of the programs and services provided by the JACL Chapters.

1. Management and Other (See footnote 1a,1c).

 Membership Services (1a,1c) Membership data management, report writing, technical assistance, information and referral, membership renewals, member services.

 Pacific Citizen (1a) — Reporting,\ analysis, writing, editing, composition, printing, picture taking, developing, filing, distribution, etc.

· Accounting (1a,1c.) payroll, billing, tracking payables and receivables, budgeting, financial reporting, etc.

Personnel & office management

(1a,1c)-personnel policies management, operations management, computer maintenance, building management, etc.

 National Board support (1a,1c) travel and lodging arrangements, meeting preparation, material preparation, printing/copying, mailings, phone calls,

 Volunteer Coordination (1a,1c) developing procedures, conducting outreach, managing work schedules, monitoring assignments, coordinating schedules with other staff, etc.

Fund Development/Raising

 Annual Giving (1a,1b)—preparation of materials, compilation of names, solicitation, administration, data management, tax information, etc.

 Sweepstakes (1a)—preparation of materials, printing, administration, letter writing, tax information, etc.

 Combined Federal Campaign (1b)-preparation of proposal, coordination with other programs, meetings, contacts with Chapters, etc.

2. Legacy (1a,1b)-grant administration, distribution of grants, proposal analysis, fund raising, data management, monitoring investments, etc.

3. Leadership Development Washington, D.C. Leadership Conf.

a, leadership training. Youth Conference (1a).

 Other leadership development trainings.

4. Scholarship (1a)-Committee staffing, notices, information and referral, correspondence, writing contracts,

5. Biennial Convention (1a,1b)general planning and staffing, fund raising, staff committees for awards, resolutions, credentialing, Constitution and

Bylaws ,etc. 6. Education (1a,1b)-Committee assistance, workshop development, fund raising, printing/publication, dissemination of materials, information and referral, etc.

7. U.S./Japan Relations (1a,1b)-Committee assistance, workshop development, meetings with Consul General, preparation of materials, etc.

8. Redress (1a,1b)-Communications with ORA, information and referral, data gathering, monitoring of federal activities, assist finding eligible recipi-

9. Public Affairs/Advocacy

· Public Relations (1c)-Writing press releases, monitoring public statements, networking/media relations, developing publications, defining organizational statements and developing organizational logos;

 Advocacy (1c) Research and monitoring legislation, writing analysis, attending meetings, networking;

· Affirmative Action (1b)-Glass ceiling, college admissions, employment, contracting, and other related issues. Research and monitoring legislation, writing analysis, attending meetings, networking.

Immigration (1b)—Research and

See PROGRAMS/page 11

1 Programs are defined as organized functions (projects or activities) that either: (a) have a dedicated source of funds assigned to it, (b) have been established as a priority by the National Council or the JACL Board of Directors, or (c) are necessary to the ongoing administration of the organization.

Opinions



From the frying pan

By BILL HOSOKAWA

Lest we forget

are is the Japanese American community, organization or group not building or planning to build a memorial these days. Several World War II veterans groups are vying, with some acrimony, for the support and money for a major memorial in Los Angeles. Some Nikkei vets of the Korean war want a memorial of their own. The Nikkei vets of the Vietnam unpleasantness recently dedicated theirs. Can vets of the Gulf War be far behind?

In Denver, admirers of the late Rev. Yoshitaka Tamai, a saintly Buddhist priest, are seeking \$35,000 to erect a life-sized bronze statue in his memory. It would stand in the garden of Sakura Square together with busts of Gov. Ralph Carr and Min Yasui who benefited the Japanese American community in memorable ways.

Cemeteries in many communities have monuments commemorating local Nisei war dead. Memorials already have been erected at Camp Shelby, and at lonely and seldomvisited one-time WRA campsites. Sections of highways have been designated to honor military units.

What is the reason for this great effort to memorialize our heroes? Perhaps it is a sense of our own mortality, the knowledge

that time is fleeting and fading memories must be immortalized by those who experienced history to remind posterity about what was.

Without doubt the most significant of these many projects is the one to erect a monument in Washington, D.C. It has been authorized by Congress and a site selected not far from the Capitol. Under the regulations it will not be a military memorial, but an opportunity to commemorate the contributions of all Japanese Americans to the greatness of America.

The National Japanese American Memorial Foundation has been established to carry out this project. Its mission statement, hammered out with much soulsearching, tells the story:

"The mission of the National Japanese American Memorial Foundation is to create, under Congressional statute, a memorial to the loyalty, courage, sacrifices and contributions to the greatness of this nation made by Americans of Japanese ancestry and their immigrant parents during World War II despite injustices rooted in ethnic prejudices, and as a commitment to an ever greater America."

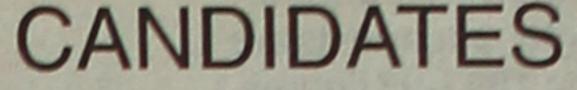
The monument would embrace the Issei and their descendants, soldiers and civil-

ians alike. The project recognizes injustices of the past and makes a commitment to the future. It will tell the throngs visiting the nation's capital that we, too, are Americans who have contributed to its history and greatness.

To say all this with stone, steel, running water, trees and other elements in striking juxtaposition is a staggering challenge as well as opportunity. It will take talent and inspiration. And a lot of money, although the total will not seem so daunting if many contribute. A dedicated board of Japanese Americans from all parts of the nation, headed originally by Judge Bill Marutani and now by Bill (Mo) Marumoto of Washington, D.C., has been wrestling with the details of design and funding. It is no easy responsibility. They will be coming to you for help.

By all means support worthy local projects. But remember, too, the opportunity to build for the first and perhaps the last time, an enduring monument in the capital of the United States honoring the faith and loyalty of all Americans of Japanese origins.

Hosokawa is the former editorial page editor for the Denver Post. His column appears in the Pacific Citizen.



(Continued from page 1)

president, 1995 to present; media relations office, 1994 to present—draft press releases, compose press packets and coordinate and moderate news conferences; secretary, 1991-94. Committee Assignments—chair, Day of Remembrance program, 1996; chair, Newsletter Committee, 1996; co-chair, fund-raiser fashion show to benefit Asian Community Nursing Home, 1992; Budget Committee member, 1991 to present; committee member for a personal, home, business safety forum, 1993. Chapter representative to community organizations-Sacramento Council of Asian Pacific Americans Together for Active Leadership; KXTV-10 Multi-Cultural Advisory Board, 1995 to present; U.S. Attorney's Office Task Force on Hate Crimes for the Greater Sacramento Area; Sacramento County Human Rights/Fair Housing Commission Inter-Council, 1995 to present. District-delegate, 1993 to present; report on "Lessons Learned from the Sacramento Firebombing," 1994; attended JACL/ Organization of Chinese Americans Washington, D.C., Leadership Conference, 1996

BORN: Sacramento, Calif. RESIDENCE: Sacramento.

EDUCATION: A.A., business, Sacramento City College; B.S., business, concentration in accounting, California State University, Sacramento.

JOB: Management analysis, State of California Employment Development Department. Review EDD's programs, policies, services, organization, resource utilization, processes; review grant allocations land expenditures; gather, analyze data regarding program and service delivery; conduct external customer interviews with EDD's community partners; present recommendations to chief deputy director, director and Executive Council.

ACTIVITIES: co-chair, Blues for Unity fund-raising concern, 1993; volunteer, Asian Community Nursing Home of Sacramento, 1993 to present; board member, Nisei War Memorial Community Center, 1996; Executive Steering Committee member, Pacific Rim Street Festival, 1993 to present; volunteer, Sacramento Buddhist Church, 1994 to present; associate member, Asian Peace Officers Association, 1994 to present; member, Asian Pacific State Employees Association, 1994 to present; board member, Sacramento Asian Sports Foundation, 1995 to present; volunteer, Sacramento Police Department Pocket Service Center, 1995 to present.



Very truly yours

By HARRY K. HONDA

Public education—Canadian style

n eager and vocal assemblage of people who've toiled over the past decades campaigning for Redress (it's capitalized in respect to the \$20,000) met April 30 at Little Tokyo's Japanese American Cultural and Community Center with Dr. Don Nakanishi, board member of the Civil Liberties Public Education Fund (CLPEF) to help wrap up the final phase.

Dale Minami, CLPEF board chair, was also conducting a public meeting that evening in San Francisco. Board member Peggy Nagae, now of Eugene, Ore., held a similar meeting several weeks earlier.

The CLPEF board was to meet in Washington on May 4 to sift through a collection of ideas "to sponsor research and public education activities so that events surrounding the Evacuation (etc.) will be remembered." At least 50 suggestions were lofted at the JACCC. Such activities may benefit from a \$5 million fund, part of the original \$50-million public education fund that was used for redress payments. CLPEF administrative costs are being charged to the \$5 million pool.

Nakanishi added that at their first faceto-face meeting in Washington April 1, they brainstormed on potential criteria. "Some

contradicted each other," he said, connoting the enormous challenge the board faces to establish guidelines and distribution protocol.

Canadian Start: \$12 Million

For the record, the Pacific Citizen has pointed out that the Japanese Canadian Redress Foundation (JCRF), formed in July 1989 with \$12 million, is ending its journey this June 30. Board treasurer Fred Yada, working with Royal Bank Investment Management, Inc., had invested the government's initial capital contribution of \$12 million while guidelines were being honed, until the first grants were made three years later. As of March 31, 1994, JCRF had earned a total of \$5,805,549 in interest, and the treasurer projected there would be more than \$200,000 to disburse at the end of the mandate. The fund should show zero, come June 30.

Also for the record, the name of a distinguished Canadian Nisei, Roger Obata of Toronto, who served on the JCRF Board, was proposed if seasoned advice were needed by the CLPEF. A Nisei veteran of the Canadian military intelligence team during WWII, Obata credits the military

record of the American Nisei for passage of their Redress bill in 1988 and accordingly had thanked the 100/442 veterans at their reunion at Biffontaine-Bruyeres in 1994.

Obata reasoned that President Reagan's signing of the Civil Liberties Act of Aug. 10, 1988, expedited the Mulroney government a month later to agree with the Canadian Nisei negotiators for a government apology (Canadian style, in both English and French languages), \$21,000 to individuals (comparable to 1988 U.S. \$20,000) and \$12 million for community compensation.

The post-Redress missions of the CLPEF and the Canadian Japanese community compensation are similar: "It should never happen again!"

What Was Funded

The Canadian experience funded capital projects, 75%, and activities and programs, 25% roughly speaking. They ranged from a \$500 cartoon book project to more than \$3 million for the National Nikkei Heritage Centre's multi-purpose complex in

See Canadian/page 10

Honda is editor emeritus of Pacific Citizen.

MAY IKEBANA ENTRIES NBA

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Karen-Liane Shiba

JACL AFFILIATION: SELANOCO Chapter-Board member 1992 to present; President's Handbook Committee, 1991; PSW/CCDC/NCWNPDC Tri-District Conference Committee, 1993; recording secretary, 1993 to present; PSW Recognitions Luncheon Committee, 1993; PSW Executive Board member, 1993-95; PSW Secretary, Feb., 1995 to Oct., 1995; JACL/OCA Washington, D.C., Leadership Conference, March, 1995; editor/publisher, PSWD Times, March, 1995 to present; PSW vice governor, Aug. 1 to Oct. 28, 1995; PSW interim governor, Aug. 7 to Oct. 28, 1995. PSW secretary. Oct., 1995 to present; JACL On-line national Ad Hoc Committee co-chair, Oct., 1995 to present; District and Regional Offices Allocations, National Ad Hoc Committee member, Oct., 1995 to present; National vice president of membership, Feb., 1996 to present.

ACTIVITIES: Orange Chamber of Commerce "Profit Connection," July, 1993, to present; Ali Lassen's LEADS Club, Feb., 1989 to May, 1993; 1980 Los Angeles Olympics, volunteer translator for synchronized swimming training center.

BORN: Los Angeles

RESIDENCE: Anaheim.

EDUCATION: Degree in Spanish, California State

See CANDIDATES/page 12



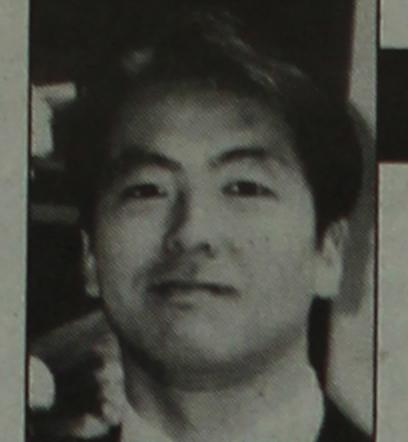
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Pacific Citizen welcomes for consideration editorials and columns from members of the Japanese American Citizens League, the Japanese American community at large, and beyond. They should be no longer than approximately 750 words. Send them to: Editorial Opinion, Pacific Citizen, 2 Coral Circle, Suite 204, Monterey Park, CA, 91755. Letters

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> Information: 1/800/966-6157



From PSW

By ALBERT MURATSUCHI

Manzanar, Lillian Baker and historical vigilance

n April 27, I joined the 27th annual Manzanar Pilgrimmage with more than 350 other people.

This was my first chance to join the four-hour trek to Manzanar, so I was pleasantly surprised by how beautiful the country was. The snow-capped mountain range provided a spectacular backdrop for a solemn white pillar, a lone memorial to the tragedy of Manzanar.

As my friend and I turned off of Highway 395 into a dusty driveway, my weekend adventure seemed to have taken an ugly turn. We were immediately confronted by what appeared to be a group of beaten-up old cars and trucks parked around a stone guardhouse, with one man menacingly glaring at me while another man was hunched over, chipping away with hammer and chisel at the bronze plaque that designates Manzanar as a national historic site. The rednecks are chipping away at Manzanar, I thought.

I also thought about Lillian Baker and others who have recently surfaced to deny the existence of the Manzanar concentration camp. Baker recently wrote a letter to the local Inyo Register that Manzanar

was not a concentration or internment camp. She maintained that there were no guard towers, only a fire watch tower and one guard "to keep unauthorized persons out." Another frequent writer to the Registcr, a resident of nearbyBishop,Calif., claimed that "of the 112,000 Japanese living in the United States then, 64 percent of the males were shown on Japanese Embassy records to have loyalty to Japan." And so on.

I recalled that the National Park Service conducted four public hearings in March to present its proposed plan to develop the Manzanar National Site. Of the four, the March 12 hearing at the Bishop City Hall turned out to be the most heated. As National Park Service Superintendent Ross Hopkins stated, "This is the most contentious subject we have had to deal with in the National Park Service. This subject has people confusing Americans of Japanese ancestry with the people of the Imperial Japanese Army."

Despite the revisionist rabble, the Manzanar National Historic Site has the political support of Congressman Jerry Lewis, whose district includes Manzanar,

and the entire Inyo County Board of Supervisors. Moreover, Superintendent Hopkins, who is currently the sole National Park Service staff person assigned to the historic site, has been very supportive of the Japanese American community.

Nonetheless, we must continue to be vigilant. The Manzanar Committee, led by Sue Kunitomi Embrey, has been conducting a letter-writing campaign to Secretary of the Interior Bruce Babbitt. The campaign urges Secretary Babbit to adopt the most comprehensive development plan for the Manzanar site with additional land acreage and staffing. JACL members should join the campaign.

JACL is also monitoring H.R. 3006, a bill introduced by Congressman Lewis and cosponsored by Congressman Bob Matsui. This bill will complete a land transfer necessary to create the Manzanar Historic Site.

Finally, we should be vigilant against the Lillian Bakers out there wbo persist in confusing loyal Japanese Americans with Imperial Japan, and who continue to deny

the existence of the concentration camps. As for my encounter with the rednecks, I

immediately looked for Superintendent Hopkins and Sue Embrey to report the trouble. I jumped into a National Park Service van with Hopkins and we sped off to confront the trouble. Envisioning the likes of the Montana Freemen, I nervously asked if violence was possible. He replied, "it's possible."

We pulled up to the plaque, and Hopkins strode out first and confronted them. "Do you gentlemen realize that this is state property?"

In response, the man hunched over the plaque stood up meekly to reveal a Japanese-looking face. "I'm just trying to make a plaster cast of the words 'concentration camp' before the rednecks get to it," said this man, who turned out to be an anti-Lillian Baker gardener from Gardena.

As I later apologized profusely and sheepishly to Hopkins for the false alarm, he assured me, "You can never be too careful."

Albert Muratsuchi is the regional director for the Pacific Southwest District of the Japanese American Citizens League.

JACL donor honor roll

The Legacy Fund—The Gift of the Generations

The JACL National Board and the JACL Legacy Fund Campaign Committee wish to ackowledge the contributions received by the Legacy Fund from our members and friends from Oct. 1 to Dec. 31, 1995.

Contributions received at JACL headquarters after Dec. 31 will be announced in the first quarter report for 1996 though some of these contributions were credited to Dec, 1995. We apologize for the lateness of this listing. If there are any corrections, please contact Amy Yamashiro at headquarters.

The five -year active campaign ended in December, 1995. The Legacy Fund will remain open to additional contributions as a perBy GRAYCE UYEHARA Chair, Legacy Fund



petual endowment whose earnings are distributed annually to the national organization, districts and chapters and for grants which will carry out the JACL Program For Action.

JACL is most appreciative of the continuing generosity of those

who believe that JACL has a mission which is viable and necessary in a society struggling with the issues of fairness and justice for all.

To those individuals who made a pledge to the Legacy Fund and have not completed their pledge, we ask you to complete your pledge. We've done quite well with the pledges. Last month many chapters and districts received their share of the 1995 Legacy Fund annual earnings for their activties.

The complete report of the Legacy Fund campaign will be given to the National Council in August.

Thank you for your continuing support of JACL.

Japanese researcher, daughter shot to death near San Diego

A Japanese research scientist University of California, San Diand his daughter were killed May 8 in the upscale La Jolla, Calif. neighborhood near San Diego.

Tsunao Saitoh, 46, was found early in the morning slumped in his car, while his daughter, Loullie, 13, was found lying on a driveway nearby.

According an Associated Press story, both had been shot several times with a small caliber handgun and died at the scene.

Police have not discovered clues or witnesses to the crime, the AP reported.

Tsunao Saitoh was a Japanese citizen with permanent resident status in the United States. A professor of neuro-science at the

ego, he was considered a leading researcher into Alzheimer's disease. He had recently identified a new protein that accumulates in the brains of patients afflicted with the degenerative disease.

In the meantime, family members of the victims have been arriving from Asia and Europe to meet with police. Also meeting with police officials were members of the Japanese Consulate in Los Angeles.

"He was given a chance to study in this place," the victim's brother, Yukio, said. "He was happy . . . to be able to study here, but his dream was interrupted."

BENEFACTORS (\$20,000 and over)

District	Last name	First name	City	State	In memory
NCWNP	Domon	George	Morgan Hill	CA	In honor of Norman Y. Domon

SPONSORS (\$5,000-\$9,999)

emory
Wakiji

FRIENDS (\$1,000-\$4,999)

District	Last name	First name	City	State	In memory
EDC	Ogata	Tamaki	Cupertino	CA	Yoshiye Ogata
MDC	Aki	Mariko I.	Wilmette	IL	Harvey Aki
MDC	Ishida	Mace A.	Blacklick	OH	Mr. William T. Ishida
MDC	Nakauchi	Mark & Lea	Dayton	ОН	Goro Tanamachi
MDC	Noma	Toshio & Maudie	Chicago	IL	
MDC	Oya	Merry	Chicago	IL	Riki Oya
MDC			St. Paul	MN	Gladys I. Stone
MDC	Tsuchimochi	Minoru	St. Louis Park	MN	Yone Horita
NCWNP	Ohtaki	Paul T. & Katherine	San Francisco	CA	
PNW	Patrick	T. Keith & Janet	Bellevue	WA	In honor of John and Grace Kanda
PNW	Sato	Lury	Portland	OR	Dr. Yoshio Sato
PSW	Ishii	Seishi C.	Los Angeles	CA	The Issei

DONORS (\$500-\$999)

District	Last name	First name	City	State	In memory
MDC	Okubo	Hideo	Dayton	ОН	Tokichi & Nobuko Okubo
NCWNP	Oshima	James	El Cerrito	CA	
NCWNP	Sakasegawa	Harry K. & Haruko	Salinas	CA	
PSW	Fujinkai	North San Diego County	Vista	CA	
PSW	Miyata	Tommy H. & Mieko	Glendora	CA	PFC Fumitake Nagato/Sgt 1st
				THE REAL PROPERTY.	Class Yoshiiwa Nagato

CONTRIBUTORS (up to \$499)

District	Last name	First name	City	State	In memory
EDC	Blum	Michael D.	Philadelphia	PA	
IDC	Kido	Jimmy & Yoshiko	Sandy	UT	Tadao & Fusano Mayeda
MDC	Kosobayashi	Tomo & Sumiko	Minneapolis	MN	Kumeo Yoshinari
MDC	Nomura	Family of Dr. Gerald T.	Thousand Oaks	CA	Our Uncle, Jack Nakagawa
MDC	Shellito	Robert & Harue	Albuquerque	NM	
NCWNP	Yamashiro	Amy	Berkeley	CA	Emily Ishida
PSW	Nagata	Walter	Gardena	CA	
PSW	Nozaki	Art	Las Vegas	NV	

National Business and Professional Directory

Pacific Citizen

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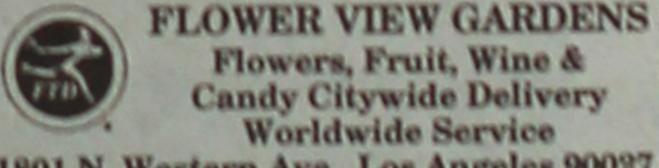
Your business card in each issue for 12 issues is \$15 per line, three-line minimum. Larger type (12 pt.) counts as two lines. Logo same as line rate as required. PC has made no determination that the businesses listed in this directory are licensed by proper government authority.

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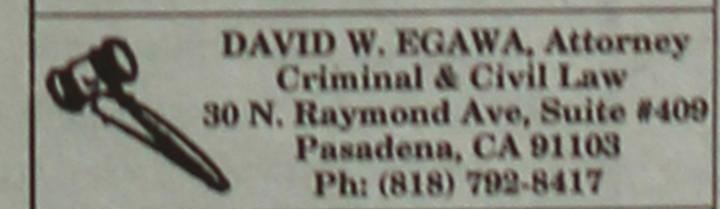
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JACL's NCWNP urges voter registration program

The Northern California-Western Nevada Pacific District Council unanimously approved on May 5 a resolution urging the organization to pursue a voter registration program.

The resolution, which will be passed on to the National Convention Resolution committee, reads as follows:

"WHEREAS: Asian American and Nikkei populations are steadily increasing but are underrepresented at all levels of government, in the midst of racism, scapegoating, glass

ceilings, unjust immigration policies, beset with inadequate education and health care; and

"WHEREAS: the long and arduous campaign for Redress is about over and JACL is confronted with new challenges and undergoing various changes; seeking focus and definite goals; and

"WHEREAS: our Representatives Robert Matsui and Patsy Mink have joined with 19 other Asian Pacific American organizations to launch a national voter registration drive focusing on coalition-building and

aimed at boosting the Asian American vote in the 1996 elections,

"NOW, THEREFORE LET IT BE RESOLVED, by the National Council of the Japanese American Citizens League, each local chapter and individual member, the "C" in our organization's name be the focus of an informed, participatory citizenship,

"BEIT FURTHER RESOLVED, the focus be upon voter and citizen involvement, bringing election information to our people, helping them to make informed choices on candidates

and issues, and getting out the vote, a right once denied to our ancestors."

The plan is to urge the adoption of the resolution at the 34th biennial National JACL Convention in San Jose, Calif., Aug. 6-11.

According to Frank Iritani of the Florin Chapter, all chapters should be working now for voter registration rather than waiting for the August convention. Here are suggestions from the National Asian Pacific American Voter Registration Campaign booklet:

 Each organization must foremost register its own membership.

 Have each member register 10 friends. This will allow the membership to practice "selling" voter participation to a friendly face.

 Organize voter registration events targeting the greater Asian Pacific American community at ethnic festivals, bazaars, churches, etc.

 Write articles for the press and encourage media to feature voter registration public service announcements.

Deadline for Masaoka internship is now June 1

The deadline for the Mike M. Masaoka Congressional Intern Program for the 1996-97 term has been extended to June 1, 1996. The program, sponsored by the Mike M. Masaoka Fellowship Fund, offers an internship in the office of an Asian Pacific American U.S. senator or congressman, according to Dr. H. Tom Tamaki, chair of the fund.

The intern, who receives a \$6,000 stipend, works for about three and one half months, from September through December of 1996 or February through May of 1997. The choice is determined by the member of Congress and the awardee.

Candidates must be American citizens who are in at least their third year of college, graduate, or professional programs. Preference will be given to those who have demonstrated commitment to Asian American issues, particularly those affecting the Japanese American community. Communication skills, both oral and written, are important. JACL membership is not required.

Information: JACL National Headquarters, 1765 Sutter St., San Francisco, CA 94115 or call 415/921-5225, or fax 415/931-4671 for applications.

Affirmative action reaffirmed

A coalition of five national Asian Pacific American organizations reaffirmed on April 30 their support of affirmative action. The groups include the Japanese American Citizens League; the Organization of Chinese Americans; the Asian Pacific American Labor Alliance, AFL-CIO; the National Asian Pacific American Legal Consortium; and the National Asian Pacific American Bar Association.

The groups stated: "We fully

support affirmative action as an important tool for remedying past and current discrimination against women, people of color, and other minorities, and for preventing future discrimination . . . Affirmative action is not about giving jobs or other advantages to unqualified persons under rigid quota systems. Rather, affirmative action recognizes that discrimination still persists in America and challenges us to make sure that doors of opportunity are open to all who are qualified."

CANADIAN

(Continued from page 8)

Vancouver, which includes senior housing, health care facilities, a cultural center and a national museum. With total cost of the complex to be \$20 million, the amount is seen as an indication of how little the JCRF Board can provide.

Other million-dollar allocations recorded in the March, 1993, summary, with 95% of the funds allocated, went to the Vancouver Japanese Language School building, Momiji Complex for Seniors in Toronto, and Toronto Japanese Canadian Cultural Centre expansion.

Distribution of \$3.6 million in

programs consisted of: \$1.4 million for cultural; \$1.2 million for educational; NAJC (comparable to JACL) outreach \$500,000; social services \$417,000; and human rights; \$83,000.

The summary also shows program distribution geographically: national 60%; Toronto 19%; Vancouver 15%; Eastern 4%; Central 1.6%; Western 1.4%.

On capital projects, the geographic analysis shows: Vancouver 46%; Toronto 28%; Central 10%; Eastern 7%; National 5%; Western 4%

Types of Capital Projects

Tommy Tamayose, JCRF execu-

tive director, described the nature of capital projects besides the ones cited. He named drop-in and cultural centers in the scattered Japanese communities, local museums and historical sites.

As of December 1992 there were 248 applications received and 176 processed, 38 rejected, and eight referred to NAJC Granting Funds.

During the six-year life of the \$1.4 million fund for cultural projects, an elected committee administered and allocated the interest from the special endowment accounts for cultural development (\$400,000), sports-education-arts development (\$290,000) and special projects (\$500,000). The fund was available for community members, groups and organizations-the so-called "small people."

In his January 1995 message, JCRF board chair Dr. Henry Shimizu of Edmonton revealed that 142 grants were made. They reported that project budgets included another \$81 million from government, corporations and community members. "Our grants enabled them to approach other funding sources," he said.

Conflict of Interest

One important caution: JCRF was plagued in the Canadian Nisei papers with open charges of conflict of interest present on the board, where funding was made to a particular organization when a member's spouse or children might have been an influence in the selection. With the legal minds on the CLPEF board, "conflict of interest" policy should be no problem to devise.

Comments on use of Public Education funds

Public Education - Notes from Little Tokyo

Here are some of the suggestions and comments, made during an April 30 meeting in Little Tokyo, Los Angeles, on how the Civil Liberties Public Education Fund might be disbursed:

PSWDC Gov. David Kawamoto-\$5 million is not much for a national program; how will (the board) judge the projects? . . . It's a tremendous task to educate the American community.

Hank Yoshitake-They (the office of Redress Administration) dipped into the \$50 public education fund for individual payments. As more people are found eligible, how secure is the \$5 million? . . . Ninety-five percent of the population are not researchers, like the group here, so their impact with books, videos, etc., will be limited. But monuments or memorials about the camps will be seen by more people, get them curious to know more about us.

Penny Fukui-University of Washington is looking for funds to publish all the (1981) CWRIC testimony.

Dr. Don Nakanishi, CLPEF board member who chaired the Little Tokyo session, announced ORA has stacks of the book: Personal Justice Denied, Report of the Commission on Wartime Relocation and Internment of Civilians.

Paul Tsuneishi— CD-ROMs for school use.

Stone Ishimaru-The L.A. Unified School District, the only school district with a TV station of its own, is working Evacuation material online, producing oral histories on videotapes for TV.

Brian Niiya-Videotapes deteriorate if they are not used. Paul Bannai-Videotapes are

vital; get the oral histories of the older folks first. They will hear about Evacuation and see a Japanese face. It will have greater impact in areas where there are no Japanese Americans.

Sue Embrey-The Manzanar Committee has been thinking along the same line. Some may know about us, but really have no knowledge about the Evacuation. There are some excellent videos. HonorBound is one of them . . .

Lane Hirabayashi-There are tremendous holdings about Evacuation in various universities: Berkeley, UCLA, Washington, Cornell,

Kay Ochi-The criteria should distinguish impact, whether local or national; some consideration should be given for groups which don't have resources to promote a worthwhile project.

John Saito-We'll need more funding from the outside community. The inside community (Americans of Japanese Ancestry) has done



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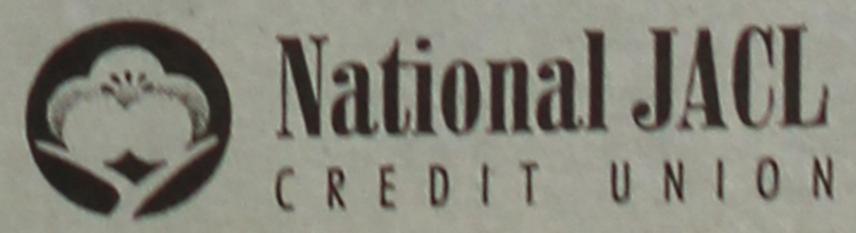
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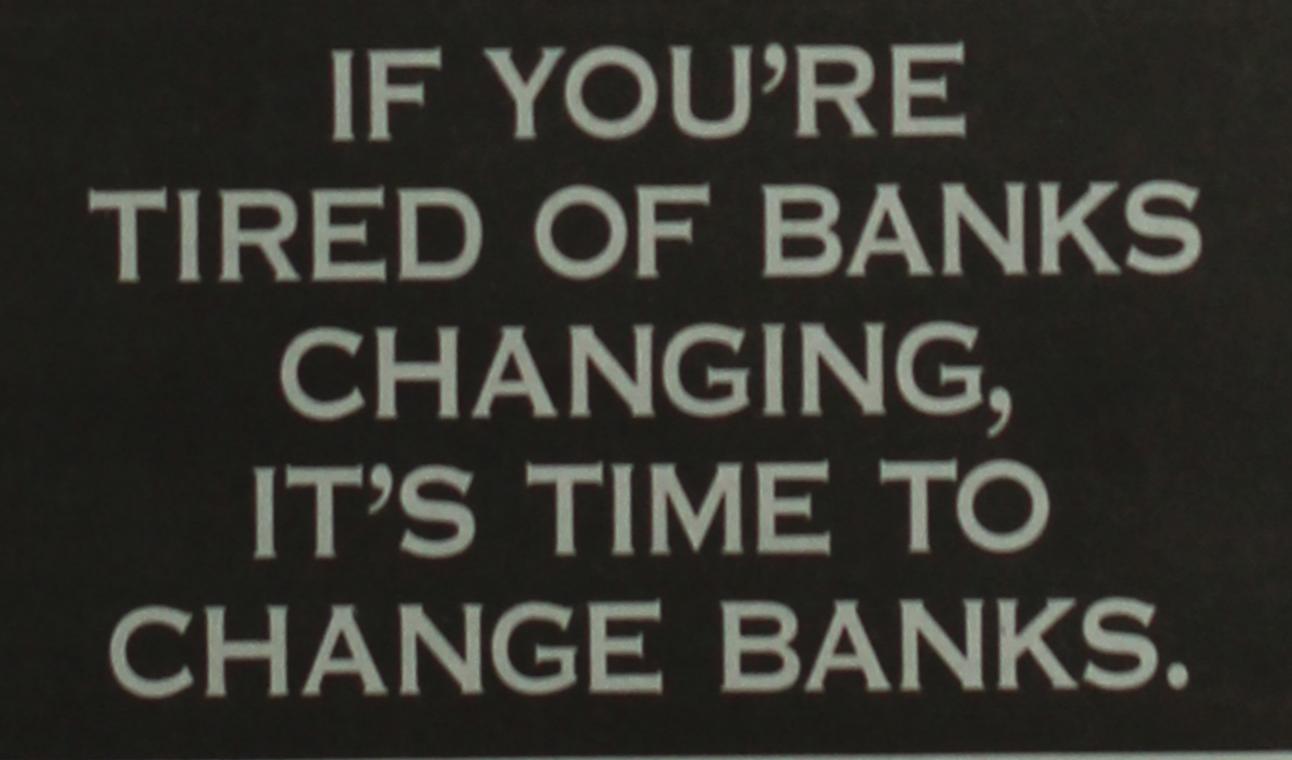
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Obituaries

"Obituaries" appear on a space-available basis at no cost. "Death Notices," which appear in a timely manner at request of the family or funeral director, are published at the rate of \$15 per column inch. Text is reworded as needed.

The small cities and towns, unless otherwise noted, are all in California.

Akao, Hiroshi H., 88, Sacramento, April 5; Wakayama-born, survived by sons Henry T., David M., daughter Ruth Nishimura, 13 gc., 2 ggc.

Akutagawa, Kiyoshi, 97, Sebastopol, March 30; survived by sons Ken (Santa Clara), Ben, Bill (Altadena), daughters Mieko Kono (Sacramento), Etsuko Kanenaga (Davis), 8 gc., 4 ggc.

Fujimoto, Yasunori, 61, Stockton, April 4; Hiroshima-born, survived by wife Hiroko, sisters Mitsue Muranaga (Japan), Fumie Fujimoto, brothers Teruo, Yukinobu in Japan.

Hagimori, Jim S., 76, South San Francisco, March 17; Seattle-born, survived by wife Toshi, daughter Susan, sons Ken, John.

Hasegawa, Roy S., 80, Seattle, March 20.

Hasegawa, Tommy S., Arvada, Colo., service April 3; survived by wife Rosemae, son Duane, brothers James (Los Angeles), Sam (Sioux Falls, S.D.)

Hitomi, Chieko, 68, Sacramento, April 18; Orange County-born, survived by husband George, sons Joe, Stanley, Bobby, daughters Lily, Linda, gc.

Honda, Yasuo, 80, Sacramento, April 1; Sacramento-born, survived by wife Yasuyo, son Wayne, daughters Marsha Waugh, Vicki Hallberg, gc., brothers Takatomo, Katsuki, Toru, Akira.

Ichiba, Kimiyo, 96, Sacramento, March 26; Hiroshima-born, survived by son George, daughters Michiye Iwakiri, Shizu Sanui, 4 gc., 5 ggc.

Inouye, Okie, 88, Chicago, April 2; Wakayama-born, survived by son Shin, daugher Mary Kiyomura.

Inouye, Tom K., 41, Boise, Idaho. Oct. 11; Ontario, Ore.-born manufactured housing industry businessman, survived by wife Jeri, daughters Jacey Cruz, Casey, 1 gc., parents Tad and Shiz, brothers Tad Jr., Jerry.

Ishida, Archbishop Nitten, 95, San Francisco, April 23 of Parkinson's Disease, Hiroshima-born founder of Nichiren Buddhist Temple in San Francisco (1930), master calligrapher who taught for over 60 years, survived by son Kazumaro, daughters Taeko Abramson, Noriko Pollard, Renko Dempster, 8 gc., 1 ggc.

Kawasaki, Mamoru, 80, Greenbank, Wash., March 12. Whidby Island-born, survived by wife Yaeko C., daughter Margaret, sisters Mitzuko Hasuike (Tigard, Ore.), May Ishino (Payette, Idaho), predeceased by parents and sister, Peggy Bruaw.

Kikuchi, Robert A., 78, Chicago, April son James, 2gc.

Kobayashi, Masako, 85, Sacramento, April 21; Sacramento-born, survived by daughter May Kawakami, sons George, Arthur, Masaaki, Noboru, gc.

Kuroda, Roy Yoshio, 95, San Francisco, March 28; Miyagi-born, survived by wife Ko, son Tom, daughters Aiko Oshita, Rose Okazaki, Terry Ozawa, Eleanor, 9 gc.

Kusunose, Kimiye, 69, Seattle, March 23; Portland, Ore.-born, survived by husband Tadao, sons Ronald (Auburn), Randall (Encinitas), Richard (Mundelein, III.), 4 gc., 1 ggc., brother Hanji Akiyama (Portland), sisters Yukiye Sato (Hood River, Ore.),

Matoba, Miyori Kuroda, Golden, Colo., March 30; Colo.-born, predeceased by husband Ben, survived by sons Glenn, Robert.

Matsumonji, George T., 81, Mission, Texas, March 19; Brighton, Colo.born farmer, grower-shipper, market pioneer of mangos, president of Hidalgo, Texas, Chamber of Commerce, survived by wife Ofelia, son Ken (Las Vegas), daughters Vikie Kodama, Lyn Bonas, Gina Cowles (all Calif.), brothers Frank, Ike, sisters Edna Yamada (Ariz.), Kathleen Kondo (Texas), Blanche Miers (Florida).

Mayehara, Fred S., 78, San Francisco, April 23; survived by wife Shigeko, sons Tom, Bob, Kazuhiro, Michael, daughter Sachiko Umehara, 8 gc.

Miyanaga, Joe Hideo, 71, Salinas, April 10; San Jose-born Kibei, survived by wife Kazuko, daughters Machiko, Yukie Benech, son Tony, brothers Katsumi, Masaru, sisters Chie Noma, Tae Fujita (all of Japan).

Miyoshi, Miyo, 98, Fresno, March 30; Toyama-born, survived by son Richard, daughters Nancy Sakurai, Jane Yemoto, 9 gc., 9 ggc., 2 gggc.

Nakata, Toriko, 75, Kingsburg, April 10; Watsonville-born, survived by husband Harry, son Mark (Simi Valley), sister Natsuko (Thousand Oaks), brother Toshio (San Jose), Yoshio (El Cerrito), Matao (Culver City), Louis (Mill Valley).

Niizawa, Yoshi, 93, Sanger, March 12; Kagoshima-born, survived by son

Jimi (Japan), 2 gc.

Ohashi, Komatsu, Ketchikan, Alaska, March 25; longtime Anchorage resident, survived by sons Bob (Seattle), Paul, Ed (Reseda, Calif.), 5 gc., 7 ggc.

Okai, Tom, 67, Nyssa, Idaho, Oct. 3; Sacramento-born Korean War veteran, survived by wife Helen (Kondo), son Tom, daughter Terri Iseri (Ontario, Ore.), 2 gc., brother Koso (Sacramento), sisters Mary Sato, Sachi Tokirio (both Los Angeles).

Okamura, Ralph, 41, San Francisco, April 16; San Francisco-born, survived by parents Chiyoji and Barbara, brother Glenn.

Okura, Gerald H., 46, Chicago, April 1; survived by parents John and Daisy, brother Terry.

Osaki, Harry H., 72, Ontario, Ore., Oct. 10; Vashon-born, prewar Yakima Valley farmer, retired Iseri Produce warehouse foreman, survived by wife of 57 years Mary (Sagara), sons Ronald (Maryland), Don, daughters Sherry (Portland, Ore.), Jean Gillespie(Santa Cruz, Calif.), 5 gc., sister Mary Nakagawara (Tacoma, Wash.).

Saburomaru, Toshio, 77, Mountain View, April 16; Hollister-born, survived by wife Mitsuye, sons Robert, James, daughters Jan Euley, Dr. Carol Doser, 3 gc., brother Haruyuki, sister Yoshiye Hirabayashi (Japan).

Sasaki, Helen Yoshiye, 76, Santa Clara, April 10; San Jose-born, survived by son David, daughters Janice, Shirley Orwoll, 5 gc., sisters Toshiko, Sanaye Iwamoto.

Shinseki, John M., 81, Mountain View, April 2; Penryn-born, survived by wife Margaret, sons Chris, Rev. Dennis, Jeffrey, Leonard, Troy, daughter Kathleen Goodman, 7 gc.

Takahashi, Benji, 98, Loomis, April 7; Wakayama-born, survived by wife Florence, daughters Nancy Nakajima, Martha Kitajima, Naomi Goto, 10 gc., 4

Takaki, Ernest H., 85, Pleasanton, April 25; Alviso-born UC ,Berkeley, graduate, pharmacist in Delano until

retirement, survived by wife Lois. Takashiba, Kei, 68, Sacramento. April 1; survived by mother Yori, sisters Kunimi (Japan), Mitsuye Yamada.

Takata, Thomas E., 52; Walsenburg. Colo., service April 3; survived by brothers F. Wayne Damon, Dick, sisters Margaret Rivera, Sophie McCall.

Tanabe, George, 86, Castro Valley, April 25; Oakland-born, survived by wife May Tokiko, daughter Nancy Belluomini (San Mateo), 4 gc.

Tanaka, Torayo, 71, Mountain View, 6; Hawaii-born, survived by wife Hide, April 11; Yamaguchi-born, survived by husband Selichi, sons Isao, Charlie, Richard, Dick, Sam, 13 gc.

Toda, Minoru, 81, Sacramento, March 18; Wakayama-born, survived by wife Ayako, son Yasuyuki, gc., brother

Tokiwa, Toyoji, 93, San Jose, March 30; Kagoshima-born, survived by wife Kumi, sons Yoshiro, Shigeru, Kiyoshi, daughters Fuji, Akiko, 4 gc.

Tsuchiya, Ray H., 74, Seattle, March 4; retired postal clerk, 442nd veteran, survived by brothers Joe, Harold (Mich.), Carl, Jack, Herbert, sister Miyuki (Japan).

Tsuru, Setsuko, 88, Bellevue, Wash.,

March 1. Uyemura, Takashi, 80, Colorado Springs, Colo., Sept. 15; survived by wife Michiko, daughters Gaylene, Elizabeth, sisters June Shimamoto, Kay Nawa, brothers George, Joe Horito.

Wada, Jack Takao, 80, Gardena, March 10; survived by stepson Frank N. Naka, 2 gc.

Wada, Jeremy, Thornton, Colo., Nov. 10; survived by wife Renee, parents Kiyoshi and Caroline.

Waddell, Richard, 62, Alliance, Neb., Dec. 25; survived by wife Yoshiko (Mabuchi), son Isamu, daughter Lynn Meister (Ariz.)

Watanabe, Yutako, 85, San Bruno, March 31; Hiroshima-born, survived by daughter Ruby Hata, gc., brother Hiromu Hamada (Japan), sisters Natsue Fujii, Fusae Kuwahara.

Yamaguchi, Takeko, 98, Los Angeles, March 10; Kagoshima-born, survived by sons Grant K. (Las Vegas), 2 gc, many ggc.

Yamaguchi, Takeo G., Renton, Wash., Feb. 29; Bellevue-born Boise Valley JACLer, survived by sons Dennis, Ronnie, daughters Patti Paull, Muneko Watanabe, May Yoshinaka,

9gc., 7 ggc.

Yamamoto, Kay Norio, 93, Fresno, March 27; Hiroshima-born, survived by wife Yoshino, sons Yutaka, Haruo, Yukio,

Yamamoto, Kiku, 96, Brighton, Colo., March 4; Japan-born, survived by sons Mitchell, George, Yutaka (all of Calif.), Tom, Yoshio, daughters Margaret Ishii, Helen Yoshida, Tomiko Bengston (Calif.), Dolly Sato (Henderson, Colo.), Suyeko Takaki (Pueblo, Colo.).

Yamamoto, Roy Teruo, 83, Caldwell, Idaho, Feb. 3; Toppenish, Wash.-born farmer, survived by wife Hisako, son Paul, daughter Betty Percifield (Kuna, Idaho), 4 gc., sisters Mabel Omori, May Kinomoto, Marie Honmyo (all Seattle).

Yamasaki, Ben A., 76, Aiea, Oahu, March 19 at Stanford Hospital; Portland, Ore.-born retired supply supervisor, WWII MIS veteran, survived by wife Sachie, daughters Theresa, Kaku, 2 gc., brothers James, Frank, Takeo, Tom Oki.

Yanari, Louise Kahoru, 76, Los Angeles, March 28; Los Angeles-born, survived by husband Fred, stepbrother Edward Sato, stepsister Sachi Kitaoka.

PROGRAMS

(Continued from page 7)

monitoring legislation, writing analysis, attending meetings, networking;

· Hate Crimes (1a,1b)—Research and monitoring legislation, data gathering, writing analysis, attending meetings, networking, printing publication.

10. Health (1b)—Research and monitoring legislation, data gathering, writing analysis, attending meetings, network-

11. Aging (1b)—Research and monitoring legislation, data gathering, writing analysis, attending meetings, network-

12. Voter Registration (1b)-Research and monitoring legislation, data gathering, writing analysis, attending meetings, networking

13. Masaoka Fellowship (1a)-Committee staffing, notices, information and referral, correspondence, writing contracts, etc.

14. Masao Satow Fund (1a)—Book distribution program operated out of Los Angeles.

15. JARP (1a)-Program on the books but not operational.

16. Youth (1a) --- Youth outreach training and education. Program on the books but not operational.

17. A-Bomb Survivors (1a)-Program on the books but not operational.

18. Film Project (1a)-Program on the books but not operational.

DEATH NOTICE

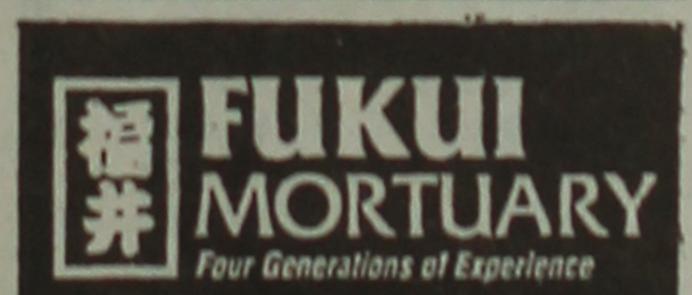
ELMER AKIRA TANASE

CHICAGO, III. - Elmer A. Tanase, 74, passed away on April 17. Born in Fresno on Dec. 21, 1921, formerly lived in Holtville, U.S. army veteran of WWII. He is survived by sister, Margaret. Uncle of David, Janet and Arthur Miyashita, Karen Sakata and Ronald Shigezumi. Memorial service to be held at Rose Hills Lakeview Mausoleum in Whittier, Calif., on June 22 at 10 a.m.

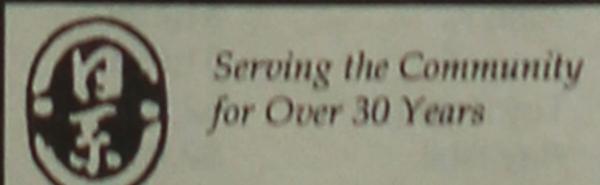
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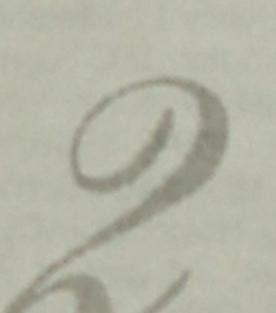
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overprepare. He would go down, be himself and enjoy the moment. Win or lose.

"They asked the same question they've been asking for years," Tani said. "Tell us about your life, start with high school, and then you launch into your life story, while they interject questions. They ask questions from the frivolous to the very technical about your career. I was surprised by the depth of questions. There are two tables in a T-shape and you're placed right in the center." Presumably, the reason for this is to see if candidates maintain eyecontact with panel members by turning frequently.

And to the obvious question of why he wants to be an astronaut, Tani said: "I've worked with astronauts before. They're intelligent, funny, intense. I enjoy working in that environment. An astronaut is basically an engineer, which is what I am. To be in a shuttle or on a space station would be exciting."

In the required 1000-word-orless essay, Tani said that as an astronaut he would be representing the Japanese American community and the memory of Ellison Onizuka, who died in the Challenger flight. He also talked about his parents who "went to internment camp and maintained their heritage but also did the patriotic thing by reporting there (Topaz)."

The bottom line, though, is that Tani's work with the Pegasus projects at Orbital Sciences Corporation closely parallels work that he would be doing for NASA. "I realized that what I was doing gave me a pretty good shot. I didn't have a Ph.D., but I went to M.I.T. I had a great job in the mid '80s at Hughes (Aircraft) and then came to Orbital Science in '88. I started thinking about it, that I was within spitting distance of this. I've had intermediate goals in my life but then I thought that I could put together a pretty good resume ."

As project manager for the Pegasus launches, Tani must evaluate launch procedures and conditions. "I'm the guy who knows the owner's manual," he says. "I have to ask myself, 'Is the rocket' healthy, is the range okay?' My job is to have an understanding of what's happening."

And soon Tani will be making such evaluations in space. In spite

of the intensity of the job of being an astronaut, he is relaxed and seems to look forward to the camaraderie in space most of all.

He doesn't worry about another Challenger-like accident that could occur. "I don't have any fear," he said. "I've been flying planes for 10 years now. I'm not a thrill seeker but certainly accept the possible danger as part of the job. No one can guarantee your safety

one-hundred percent." And just a couple of months away from beginning his training in Houston, Tani muses that he doesn't know what to expect. "The whole process is mysterious. It's like a wink and a nod. They're [NASA officials] so casual about everything. When I got the job, they just said, 'Come on down to Houston in August.' They said nothing about the work, the salary, what I'd be doing."

The one thing Tani knows for sure is that he wants to take some time off to enjoy one more earthly pursuit before his NASA training begins.

"I just want to relax," he said. "I want to play golf with President Clinton."

CANDIDATES

(Continued from page 8)

University, Fullerton; Universidad de Barcelona (summer exchange program). JOB: Office manager, Turville Photography, Inc., Orange, Calif.—Schedules appointments, marketing, acounts payable, receivable, ordering supplies, portrait sales, assisting photographers; wedding production manager.

V.P., PLANNING AND DEVELOPMENT:

Gary Mayeda

JACL AFFILIATION: Asian Pacific American Network Chapter-board member, 1990 to present, developed chapter newsletter, developed and maintained chapter database; San Fernando Valley Chapter, board member, 1992-93—chapter legislative chair; PSW JACL Youth chair, 1992-94, outreach to college-age potential members, conducted leadership workshops; JACL National Youth/Student Council, 1992-94; Tri-District Committee, 1993; PSW Los Angeles Public Policy Leadership Seminar, 1993; Washington, D.C., Leadership participant, 1994; National Youth/Student Conference, 1994, 1996; Credentials Committee, 1994 JACL Convention; 65th Anniversary, National JACL fund-raiser dinner, 1994; Tri-District PSW Workshop, "JACL Online," 1995; Pacific Citizen Editorial Board member, 1995-96. ACTIVITIES: College-Asian American Business Association, president, 1986; Asian Pacific Students Alliance, founder

and president, 1986-87; Nikkei Students Association, co-founder, vice president, 1991; "In Remembrance of a People Betrayed," CSU, Northridge Library Reception chair, 1991. Community-Future of the Nikkei Conference workshop chair, 1992; Leadership Education for Asian Pacifics volunteer, 1991 to present; Asian Pacific Heritage Month volunteer, 1993.

BORN: Los Angeles. RESIDENCE: Los Angeles

EDUCATION: California State University, Northridge, pursuing degree in mechanical engineering, thermo fluids. JOB: Project engineer manager, J.L. Hengstler Associates, Cerritos, Calif., 1991 to present. Responsible for project management of the mechanical and plumbing discipline of at least 15 to 30 concurrent projects-coordination, communication with architects and other engineering disciplines.

YOUTH/STUDENT COUNCIL CHAIR:

Hiromi Ueha

JACL AFFILIATION. SELANOCO Chapter-historian, 1996, board member-at-large, 1995, Tomo No Kai representative, 1994, member since 1993. National-JACL Washington, D.C., Leadership Conference, 1994; District-PSW District Executive Board member, 1994 to present; PSW District Leadership Conference Workshop Committee, 1996; PSW District Youth/Student representative, April, 1994, to Oct., 1995. ACTIVITIES: University - Tomo No Kai, UC, Irvine, public relations, Asian Heritage Week representative, 1992-94; Asian Pacific Student Association; Asian Heritage Week. Community-volunteer, El Camino Real Elementary School, 1995 to present.

BORN: Los Angeles RESIDENCE: Irvine, Calif.

EDUCATION: B.A., political science, Japanese language and literature, University of California at Irvine; prelaw courses and master's degree in international relations, Asian studies, public policy.

JOB: Assistant manager, UC, Irvine, Bookstore.

YOUTH/STUDENT REPRESENTATIVE:

Nicole Inouye

JACL AFFILIATION: SELANOCO Chapter-board member-at-large, 1996; Tomo No Kai representative, 1995; member since 1988; National Youth/ Student Conference attendee, 1994, 1996: Natinal Oratorical Contest, JACL convention, 1994.

ACTIVITIES: University (UC, Irvine)-Asian Pacific Students Association; Asian Pacific Heritage Month; Asian Pacific American Awareness Conference; Tomo No Kai; summer orientation staff; Visions Program intern. Community-summer camp counselor, 1993 to present.

BORN: Huntington Beach, Calif. RESIDENCE: Huntington Beach EDUCATION: UC, Irvine, majoring in social ecology and minoring in Asian

DRICE

TELESERVICES

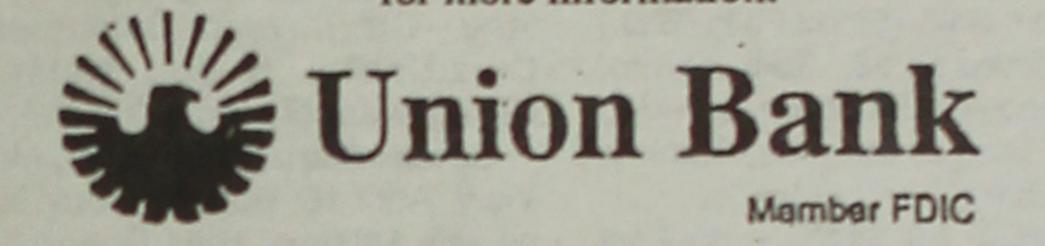
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- · Pay Union Bank loans or credit cards.
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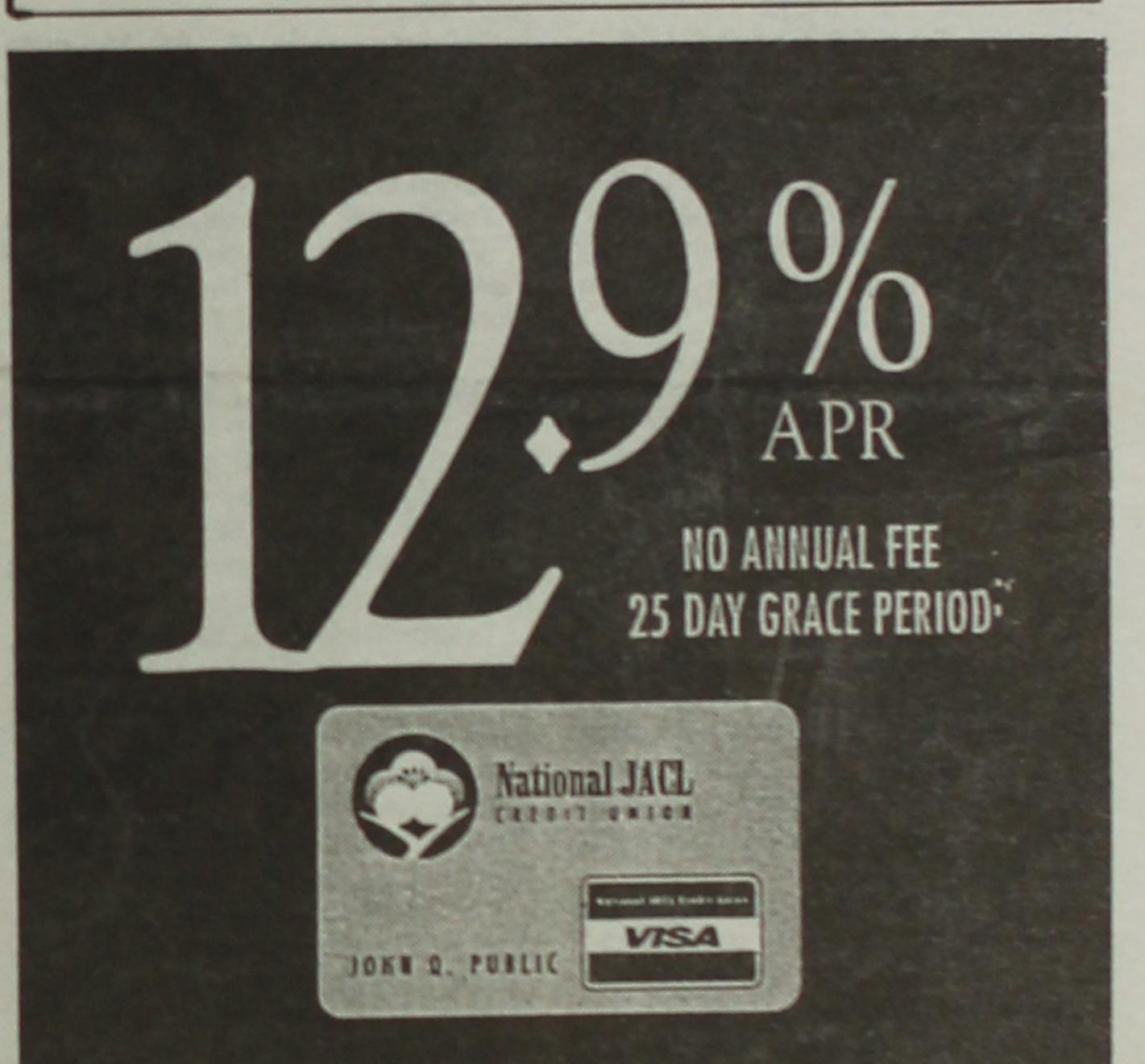
for more information.



* You must register for payment or money transfer.

* Payment cannot be made unless you have sufficient funds in your account.

Got a question? 1/800/966-6157



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UPCOMING 1996 ESCORTED TANAKA TOURS MAY 28 TAUCK NEW MEXICO & LAS VEGAS (Santa Fe/ Taos, MGM Grand 10 days) ... **JUN 19** CANADIAN ROCKIES/ VICTORIA (Bantl Spr Htl, Lake Louise, 8 days) . JUL 6 IRELAND/ BRITAIN (15 days) PRINCESS ALASKA GLACIER CRUISE (7 days, Discount for early booking) AUG 17 SEP 8 NIKKEI CANADA/ NEW ENGLAND CRUISE (10 days, JCCCNC Fundraiser) **SEP 14** TENNESSEE/ BRANSON/ KENTUCKY (Shoji Tabuchi Show, 9 days). **SEP 23** DISCOVER SHIKOKU (10 days) **SEP 29** EAST COAST & FALL FOLIAGE (& Penn. Dutch, 11 days) BEST OF HOKKAIDO (Sounkyo & Noboribetsu Onsen, 12 days) **OCT 14** JAPAN AUTUMN ADVENTURE TOUR (11 days) NOV 4 JOURNEY TO KYUSHU (10 days) SAN ANTONIO CHRISTMAS GETAWAY (5 days) **** CALL OR WRITE TODAY FOR OUR FREE BROCHURES *****

Tanaka Travel Service is a full service agency and can assist you in issuing individual air tickets, cruise bookings, & other travel plans at NO ADDITIONAL CHARGE.



TANAKA TRAVEL SERVICE

441 O'Farrell St., San Francisco, CA 94102 (415) 474-3900 or (800) 826-2521

West L.A. Travel

12012 Ohio Avenue, Los Angeles, CA 90025 Phone: (310) 820-5250, Fax: (310) 826-9220

1996 GROUP TOURS

No.	TOUR	DATES	ESCORT	PRICE
15.	Japan Summer Tour	06/24-07/04	Phyllis Murakawa	\$2,995
16.	Alaska by Land (Not a cruise) Wait List Only	06/22-06/30	Roy Takeda	\$2,669
17.	Canadian Rockies	06/24-07/04	Yuki Sato	\$2,089
	Hawaiian Islands Cruise (Optional HNL Stay)	07/06-07/13	Toy Kanegai Fron	1\$1,758
18.	Japan Gion Festival (Minshuku)	07/12-07/18	Tracy T.	\$1,895
19.	Japan Nebuta Matsuri Special (Minshuku)	08/01-08/09	George Kanegai	\$1,850
20.	Japan Awa Odori Special (Minshuku)	08/06-08/14	Tracy T.	\$2,195
21.	Canadian Nova Scotia Maritime	09/21-09/29	Toy K. & Hidy M.	\$1,649
22.	Japan Hokkaido Tohoku Tour	09/16-09/26	Yuki Sato	\$3,295
23.	Canadian Rockies Loop	09/21-09/29	Masako Kobayashi	\$1,429
24.	Japan Tohoku Tour	09/23-10/02	Bill Sakurai	\$2,879
25.	Lake Michigan Grand Tour	09/26-10/05	Roy Takeda	\$1,629
26.	China 4 Cities	09/07-09/21	Galen Murakawa	\$2,750
27.	Japan Ura-Nihon Tour	09/30-10/09	Ray Ishii	\$2,895
28.	Eastern U.S. Canada Discovery	10/02-10/16	Yuki Sato	\$1,889
29.	Tennessee, Kentucky & Branson/Ozarks	10/05-10/13	John K.	\$1,599
30.	Japan Kanka Matsuri Special (Minshuku)	10/10-10/18	Tracy T.	\$1,995
31.	Japan Nagoya & Kyoto Festivals	10/08-10/18	Toy Kanegai	\$2,795
32.	Japan Fall Foliage Tour	10/21-10/31	Ray Ishii	\$2,995
33.	Japan Daimyo Gyoretsu Special (Minshuku)	10/29-11/04	Tracy T.	\$1,750
34.	Discover South America	11/04-11/18	Toy Kanegai	\$3,499
35.	Costa Rica Splendor	10/31-11/09	Hidy Mochizuki	\$1,859
35a.	Australia & New Zealand	11/09-11/23	Yuki Sato	\$3,549
36.	Kyushu Special w/Shikoku Tour (Okinawa)	11/18-11/26	Ray Ishii	\$2,495
37.	New Orleans & American Queen Cruise	11/18-11/25	Bill Sakurai Fron	\$1,699
37a.	Christmas at Branson	11/27-12/02	Toy Kanegai	\$1,019
38.	I Omiseka/Shogateu Special & Hong Kon	g 12/28-01/06	George Kanegai	\$1,950
manufactions are hold on third Sunday of each month beginning at 1:00 PM at Felicia Mahood Center.				
Travel Meetings are held on third Sunday Monica Blvd. in West Los Angeles.				

11338 Santa Monica Blvd. in West Los Angeles.